

**Your Yale**  
**Your Voice**  
**Your Vote**

**Yale Corporation**  
**Alumni Fellow**  
**Election**

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Yale is committed to improving the world today and for future generations through outstanding research and scholarship, education, preservation, and practice.

Yale educates aspiring leaders worldwide who serve all sectors of society. We carry out this mission through the free exchange of ideas in an ethical, interdependent, and diverse community of faculty, staff, students, and alumni.

## LETTER FROM PRESIDENT SALOVEY



April 2024

Dear Yale Graduate,

The university's board of trustees, known formally as the Yale Corporation, plays a key role in furthering Yale's contributions to society and ensuring its continued excellence as a global research university deeply committed to teaching and learning.

Over the course of my time as president, this small yet diverse group of dedicated volunteer fiduciaries has helped me to develop Yale's academic strategy in the arts, humanities, sciences, and social sciences; draw talented students to our campus by expanding financial aid throughout the university; recruit exceptional scholars and educators to our faculty across the disciplines; and carry forward the university's mission of leadership and service.

The trustees are vital and active partners in the work to strengthen our university and serve the world around us. By participating in the alumni fellow election, you join generations of Yalies past and present in shaping our collective future. Thank you in advance for embracing this responsibility by casting your vote.

Sincerely,

A handwritten signature in black ink that reads "Peter Salovey". The signature is written in a cursive, flowing style.

Peter Salovey  
President  
Chris Argyris Professor of Psychology



## THE YALE CORPORATION

The Yale Corporation, or board of trustees, is the university's principal governing body. As fiduciaries, the trustees ensure that Yale's academic and administrative leadership are guided by sound policies and practices, and equipped with adequate resources, to further Yale's mission. In this work, they balance the needs of today's faculty, students, alumni, and staff with those of future generations, and ensure the well-being and excellence of the university.

The Corporation is a uniquely active and small group that includes the president of the university and sixteen Yale graduates: ten appointed successor trustees and six elected alumni fellows. Successor trustees and alumni fellows carry the same responsibilities and duties. In addition, the governor and lieutenant governor of Connecticut are board members *ex officio*.

Drawing from their wide-ranging areas of expertise and common commitment to Yale, trustees address issues of strategic importance and offer guidance to support the stewardship of the university. The Corporation meets multiple times each year with Yale's academic and administrative leaders to review, discuss, and vote on matters such as faculty and senior leadership appointments, the conferral of degrees, major building projects, and operating and capital budgets.

During and between meetings, the trustees connect with members of the Yale community, including faculty, students, alumni, and staff. When they are on campus, some do so formally, in regular meetings with student government and faculty, and others informally, at lunches, university teas, and campus events. Off campus, trustees meet with alumni at a variety of small and large gatherings, engaging on issues of importance to Yale and higher education in general.

## THE ALUMNI FELLOW ELECTION

The Yale Corporation's six alumni fellows are chosen by their fellow graduates. Each year, the university's alumni are charged with electing a new trustee for a term of six years.

### Voting Eligibility and Deadline

According to the University Charter, all graduates of Yale College who have held their degrees for five years or more, all alumni of the graduate and professional schools, and all recipients of Yale honorary degrees are eligible to vote in the election. The polls close at 11:59 p.m. EDT on May 19, 2024. Yale has engaged Election Services Corporation of Melville, New York, to tabulate the votes. Only one vote per person will be recorded.

### 2024 Candidates for Election

The Alumni Fellow Nominating Committee, a standing committee of the Yale Alumni Association, is composed of graduates from across the university's schools and departments, the secretary of the university, and the vice president for alumni affairs and development. Each year, the committee reviews nominations it receives from alumni around the world, and selects for the alumni fellow election ballot exceptional leaders who have the knowledge and skills to serve Yale as trustees. To create diverse and well-balanced leadership, the committee identifies individuals whose expertise and experience complement those of current trustees.

After soliciting and reviewing nominations, the committee has selected the following individuals for the 2024 ballot:

### DAVID J. MILLSTONE

'99 B.A.  
Aspen, Colorado

### FELICIA F. NORWOOD

'89 J.D.  
Indianapolis, Indiana

The candidates' biographies – as well as those of the current trustees – are included in the following pages. The individual receiving the highest number of votes will become the newest alumni fellow of the Yale Corporation, serving a six-year term beginning July 1, 2024.

### Identifying Future Candidates

The Alumni Fellow Nominating Committee encourages all alumni to suggest qualified graduates for its consideration in future elections. Nominations may be submitted at [alumni.yale.edu/alumni-fellow-nomination-form](https://alumni.yale.edu/alumni-fellow-nomination-form).

## CANDIDATE



### DAVID J. MILLSTONE

'99 B.A.

As a Yale undergraduate, David Millstone took inspiration from the diverse talents of the community around him – a “fascinating mix of people who are exceptional but who don’t wear it on their sleeve.” Whether in seminars dedicated to analyzing poems or exploring the existence of numbers, in dining hall conversations with a concert violinist or watching a classmate perform improv comedy, “Every single semester,” Millstone explains, “something happened that entirely changed the way I look at the world.” He had arrived on campus with a love of math and science and a belief, fostered by his earlier schooling, that those fields were well defined – a matter of putting in hard work to arrive at the right answer. Instead, in a course on the philosophy of science, he discovered that the very nature of how science works was up for debate. This experience, which informed his decision to major in mathematics and philosophy, was the first of many at Yale that instilled in him the value of questioning assumptions that constrain our view of the world.

Fast-forward to the present, and that same ethos has guided Millstone’s professional success. Over the last fifteen years, as co-chief executive officer of Standard Industries, he has built a global enterprise that today includes eight operating companies that collectively generate more than \$11 billion in revenue; a multi-billion-dollar investment platform, Standard Investments; and a real estate investment, management, and development company, Winter Properties. Among Standard’s businesses are GAF, the world’s largest roofing and waterproofing manufacturer; GAF Energy, the world’s largest producer of solar roofing; and W.R. Grace, a market-leading specialty chemicals platform. Across operations in more than eighty countries, and with over 20,000 employees, Standard is dedicated to what Millstone terms “the digital transformation of the physical world.”

Millstone’s path into business was hardly assured. As a newly minted Yale graduate, he considered pursuing a Ph.D. and ultimately becoming a professor of philosophy. Instead, he followed his then-girlfriend (now wife, Jennifer H. Millstone ’00 B.A.), whom he had begun dating at Yale, to New York City, where he worked in investment banking at Bear Stearns, and then to Harvard Law School, where they each completed their J.D. in 2005. Today, in addition to their professional pursuits (Jennifer Millstone is president and founder of Infinite Hospitality), the Millstones are involved in such civic and philanthropic endeavors as the Partnership for Public Service, the 92nd Street Y, the Harvard Law School Program on Corporate Governance, the Bard Prison Initiative, and the Fortune Society. Through Standard Industries, they also support a number of community-focused organizations and vocational training initiatives, including GAF Roofing Academy, which provides career training geared toward such underserved communities as veterans, the formerly incarcerated, and at-risk youth,

and GAF Community Matters, a social impact initiative that directs building materials and financial support to communities in need.

A member of the University Council and of his class's 25th Reunion Gift Committee, Millstone relishes every opportunity to return to New Haven and has particularly enjoyed introducing his four daughters – ages nine to seventeen – to the university where their parents met, with coffee shops, dorm rooms, and bars that have long been part of family lore. The geography and architecture of the campus, he says, provide space for the informal interactions that are just as much a hallmark of the Yale experience as lectures and classroom conversations: “The most interesting and indelible things tend to happen in the in-between spaces.”

Millstone – an accomplished ski mountaineer, scuba diver, and Ironman triathlete – lives with his family in Aspen, Colorado, where they enjoy getting outdoors together at every opportunity.

To view a video of David J. Millstone discussing Yale, the university's mission, and higher education, visit [alumni-fellow-election.yale.edu/candidates](https://alumni-fellow-election.yale.edu/candidates).



## CANDIDATE



**FELICIA F. NORWOOD**

'89 J.D.

When she first visited New Haven, Felicia Norwood was newly admitted to Yale Law School and weighing decisions about where to pursue her J.D. She arrived without an appointment at Sterling Law Building, where she was greeted warmly by the registrar and introduced to the dean of admissions, who took the time to get to know Norwood and connect her with current students. “I knew from that moment,” she says, “that I was going to come to Yale.” Although already several years out of school (having worked in government after completing bachelor’s and master’s degrees in political science at Valdosta State University and the University of Wisconsin, respectively), Norwood chose to live on campus. The stimulating community she found there, from then-Dean Guido Calabresi’s teaching on tragic choices—a course “that stays with you forever”—to her involvement with the Black Law Students Association—a “family within the Yale family”—have informed her approach to life and work ever since.

Today, Norwood has drawn on her commitment to public service and expertise in law and policy to build a more than thirty-year career. As executive vice president and president of government health benefits at Elevance Health (formerly Anthem, Inc.), she oversees the insurance provider’s Medicaid and Medicare businesses and is a co-executive sponsor of its Culture Leadership Team. Elevance Health serves over 47 million people across the United States; its Medicaid portfolio is the second-largest in the country, with 10.5 million beneficiaries, and its Medicare business is the fourth-largest, supporting 2.9 million seniors and individuals with disabilities. Norwood describes Elevance’s mission to improve the health of humanity through attention to the whole person as “the perfect marriage of passion and profession.” She takes particular pride in the organization’s emphasis on advancing health equity by working to reduce disparities and improve the health of marginalized communities.

Norwood has navigated her professional path with the same curiosity and openness that characterized her Yale education. After studying subjects from corporations to contracts to constitutional and international law, she took a job at a law firm in Chicago, where she was soon encouraged by a legal partner to consider a role in state government. She spent four years as the Illinois governor’s senior policy advisor for health and human services; returned to the private sector in a nineteen-year career at Aetna; and served as director of the Illinois Department of Healthcare and Family Services from 2015 to 2018. Through such wide-ranging responsibilities, she has made a point of considering others’ views: “Yale changes you in so many ways, but especially in terms of how you think about issues—you develop a healthy respect for opinions and perspectives that are different than yours.”

A past member of both the Yale Law School Fund Board and the Yale Law School Executive Committee, Norwood



sits on the board of Wells Fargo, for which she serves on committees on risk and on corporate responsibility, and previously held a directorship with Hill Rom Holdings, serving on its audit committee. She has been recognized by *Black Enterprise* as one of the Most Powerful Women in Corporate America (2019); by *Savoy* magazine in its listings of Most Influential Black Corporate Directors (2021), Most Influential Black Leaders in Corporate America (2022), and Most Influential Black Executives in Corporate America (2024); and by *WomenInc.* among its Most Influential Women Corporate Directors (2023).

Norwood's husband, Garry R. Karch, is head of employee ownership trust services at the London-based law firm Doyle Clayton. The couple, who live in Indianapolis, are ardent tennis fans and have attended all four of the sport's grand slam tournaments.

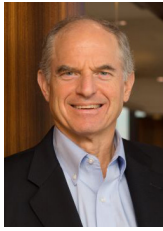
To view a video of Felicia F. Norwood discussing Yale, the university's mission, and higher education, visit [alumni-fellow-election.yale.edu/candidates](https://alumni-fellow-election.yale.edu/candidates).



## CURRENT TRUSTEES 2023-2024



Peter Salovey



Joshua Bekenstein



Maurie McInnis



Ann Miura-Ko



Gina Rosselli Boswell



Michael J. Cavanagh



Carlos R. Moreno



Joshua L. Steiner



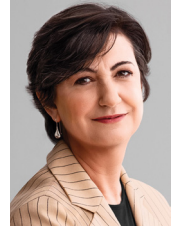
Catharine Bond Hill



Maryana Iskander



David Sze



Marta L. Tellado



William E. Kennard



Fred Krupp



David A. Thomas



Michael Warren



Neal S. Wolin

### Peter Salovey '86 PH.D.

Peter Salovey is the twenty-third president of Yale University and the Chris Argyris Professor of Psychology. Since becoming president in 2013, he has led the development of new programs and facilities across the schools and departments of Yale, consistent with the vision and strategy he articulated earlier in his presidency. Advancements include restructuring and expanding the Faculty of Arts and Sciences and the School of Engineering and Applied Science, launching the Jackson School of Global Affairs, transitioning Yale School of Public Health into a self-supporting independent school from the Yale School of Medicine, and opening two new residential colleges, increasing Yale College enrollment by 15 percent. He is advancing innovative teaching on campus; amplifying Yale's partnerships in Africa, Asia, and other parts of the world; and enhancing multidisciplinary collaboration and entrepreneurial opportunity for faculty and students. President Salovey is committed to improving access to a Yale education for students worldwide regardless of their financial background. He earned a Ph.D. (psychology) at Yale in 1986 and then was appointed to the faculty. He has authored or edited over a dozen books translated into eleven languages and published hundreds of journal articles and essays. With John D. Mayer, he developed a broad framework called "emotional intelligence." In 2013, he was elected to the American Academy of Arts & Sciences and the National Academy of Medicine.

### Joshua Bekenstein '80 B.A.

Joshua Bekenstein is a senior advisor to Bain Capital. He has many years of experience both as a senior executive of a large investment firm and as a director of companies in various business sectors.

After graduating from Yale and earning an M.B.A. from Harvard Business School, Mr. Bekenstein helped found Bain Capital, which has grown from its inception in 1984 into a private alternative asset management firm with more than fifteen hundred employees in twenty-two offices on four continents. He stepped down from his co-chairman position on December 31, 2022. Josh serves as a board member of a number of corporations, including Bombardier Recreational Products, Bright Horizons Family Solutions,

and Dollarama. Philanthropically, Mr. Bekenstein chairs the board of the Dana-Farber Cancer Institute and is a member of the boards of New Profit, the Environmental Defense Fund, and the Southern Poverty Law Center.

At Yale Mr. Bekenstein has served on the Corporation Committee on Investments and the School of Management Board of Advisors. He also served as an at-large member of the University Council, co-chair of the Yale Tomorrow Campaign, and a member of the Yale Development Council. He was named a successor trustee in 2013 and senior trustee in 2021.

### Gina Rosselli Boswell '89 M.B.A.

Gina Rosselli Boswell serves as chief executive officer of Bath & Body Works, Inc., and as a member of its board of directors. Her distinguished career spans three decades and includes leading multi-billion-dollar businesses in beauty, home, and personal care, both in the U.S. and abroad.

Prior to joining Bath & Body Works, Ms. Boswell was a senior executive with Unilever, a company she joined through the acquisition of Alberto Culver, where she served as president of global brands. Earlier in her career, Ms. Boswell served as chief operating officer of Avon North America and held senior positions at Ford Motor Company and the Estée Lauder Companies Inc.

Ms. Boswell also has extensive public, private, and non-profit board experience, having served on the boards of ManpowerGroup, Wolverine Worldwide, ACCO Brands, Applebee's, Beautycounter, Retail Industry Leaders Association, and YMCA of the USA. In recognition of her board service, she received the 2017 Directors to Watch award from *Directors & Boards* and the 2018 Most Influential Corporate Directors award from *Women Inc.* Ms. Boswell is a Henry Crown Fellow of the Aspen Institute and was recently recognized as one of the 25 Most Inspirational Women Leaders by *Women's Wear Daily*.

Ms. Boswell has a life-long connection to her hometown of New Haven and to Yale. Her record of service to the university is extensive: from 2012 to 2021 she served on the University Council with six of those years as its president. She also held volunteer roles at the Yale School of Management and with the Yale Alumni Schools Committee, as well as supporting the launch of the shared

interest group, 1stGenYale. In 2022, she received the Yale Medal, the Yale Alumni Association's highest alumni award honoring outstanding individual service to the university.

Ms. Boswell earned her B.S. degree *summa cum laude* from Boston University and an M.B.A. from the Yale School of Management.

Ms. Boswell was appointed a successor trustee in 2023.

### Michael J. Cavanagh '88 B.A.

Michael J. Cavanagh serves as president of Comcast Corporation, a Fortune 30 global media and technology company that reaches hundreds of millions of customers, viewers, and guests worldwide through the connectivity and platforms it provides and the content and experiences it creates.

Mr. Cavanagh has a broad range of responsibilities, partnering with the chairman and chief executive officer to manage all aspects of the business. Comcast has approximately 186,000 employees worldwide, \$121 billion in annual revenue, and is one of the 25 most profitable companies in the United States.

Mr. Cavanagh joined Comcast as the company's chief financial officer in 2015 after spending more than twenty years in the financial services industry. From 2012 to 2014 he was co-chief executive officer of JPMorgan Chase & Co.'s Corporate & Investment Bank, a global leader in its industry with over \$30 billion in revenue and more than sixty thousand employees working in nearly one hundred countries. In this role, Mr. Cavanagh co-headed all investment banking, cash management, investor services, and the largest global markets and trading business in the world. Prior to that, he served as JPMorgan Chase's chief financial officer for six years, where he helped lead the company successfully through the financial crisis. Immediately prior to joining Comcast, he briefly served as co-president and co-chief operating officer of The Carlyle Group, a leading global alternative asset manager.

Mr. Cavanagh earned a B.A. from Yale and a J.D. from the University of Chicago. He is a member of the Council on Foreign Relations and serves on the board of HealthVerity. At Yale, he served as a non-trustee member of the Yale Corporation Committee on Investments before being appointed chairman of the committee. Mr. Cavanagh was appointed a successor trustee in 2020.

### Catharine Bond Hill '85 PH.D.

Catharine Bond Hill is managing director of Ithaca S&R, Ithaca Harbors. In her role, she leads the company's research and consulting initiatives to improve access to higher education and enhance student outcomes. From 2006 to 2016 Ms. Hill served as president of Vassar College, where she expanded support for students from diverse socioeconomic backgrounds. Prior to her Vassar presidency, she served as provost of Williams College, where she held chief academic and financial officer responsibilities. Ms. Hill is a noted economist whose research focuses on the affordability of and access to higher education, as well as on economic development and reform in Africa. At the start of her career she worked for the World Bank and the Fiscal Analysis Division of the U.S. Congressional Budget Office. She also served as the fiscal/trade advisor, and later head, of the Harvard Institute for International Development's Project on Macroeconomic Reform, working in Zambia's Ministry of Finance and with the Bank of Zambia. Ms. Hill graduated *summa cum laude* from Williams College, and earned B.A. and M.A. degrees at Brasenose College, University of Oxford, with first-class honors in politics, philosophy, and economics. She completed her Ph.D. in economics at Yale in 1985. She has received scholarly awards, grants, and fellowships from the American Council of Learned Societies, Brookings Institution, National Science Foundation, and Social Science Research Council, among other organizations. In 2011 she joined the board of Yale-NUS College. She previously served on the board of the College Board and the NCAA Division III Presidents Council. Ms. Hill was elected an alumni fellow in 2013 and was named a successor trustee in 2018. She served as senior trustee from 2018 to 2021.

### Maryana Iskander '03 J.D.

Maryana Iskander is chief executive officer of the Wikimedia Foundation, where she oversees one of the top 10 websites in the world—Wikipedia, an online, collaborative encyclopedia built on the idea that knowledge should be neutral, free, and widely accessible. The desire to promote collective solutions and to build access for all has animated Ms. Iskander's career—from helming the Harambee Youth Employment Accelerator, a social

enterprise in South Africa and Rwanda, to her role as chief operating officer of Planned Parenthood, to acting as an advisor to the president of Rice University.

Ms. Iskander's service to Yale includes membership on the President's Council on International Activities, where she worked to expand access to a Yale education for students across the African continent. In 2018, she was awarded the Yale Law Women Alumni Achievement Award. She has also served on several non-profit boards, including Co-Impact, World Education Services, and The Nelson Mandela Children's Hospital. She is also a member of the Aspen Global Leadership Network.

Ms. Iskander earned a B.A. from Rice University, an M.Sc. from Trinity College, Oxford University, where she was a Rhodes Scholar, and a J.D. from Yale Law School.

Ms. Iskander was elected an alumni fellow in 2023.

### William E. Kennard '81 J.D.

William E. Kennard is a co-founding partner of Astra Capital Management, a private equity firm. Before Astra Capital, Mr. Kennard was U.S. ambassador to the European Union. Appointed by President Obama in November 2009, he promoted transatlantic trade and investment and worked to eliminate regulatory barriers to commerce. Prior to his appointment as U.S. ambassador, he was managing director of the global private equity firm The Carlyle Group, where he led investments in the telecommunications and media sectors. Mr. Kennard also served as general counsel and later as chair of the Federal Communications Commission. He graduated Phi Beta Kappa from Stanford University. After earning a law degree at Yale, he joined the firm of Verner, Liipfert, Bernhard, McPherson and Hand (now DLA Piper), where he was a partner and member of the board of directors. Mr. Kennard is chair of the board of AT&T, Inc., and serves on the boards of Ford Motor Company and MetLife, Inc. A former member of the University Council, he was named a successor trustee in 2014.

### Fred Krupp '75 B.S.

Fred Krupp is president of the Environmental Defense Fund (EDF), one of the world's leading environmental organizations.

Mr. Krupp has guided the EDF for more than three decades. His approach to advocacy—focused on ambitious, practical solutions to the world's toughest environmental challenges—has been remarkably effective. Under his leadership, EDF has grown into one of the world's most influential environmental organizations, increasing its members and supporters from 40,000 to 3 million and raising its annual budget from \$3 million to more than \$300 million. Originally focused only on U.S. policy, EDF now works in 28 countries. Mr. Krupp has focused global attention on the problem of climate-damaging methane pollution; expanded EDF's corporate partnerships to include FedEx, KKR, McDonald's, Walmart, and more; successfully pushed major reforms to US chemical safety laws; and worked to empower fishing communities around the world to improve their own livelihoods while caring for the ocean. EDF was instrumental in the 2023 agreement by more than 50 oil and gas companies to cut methane pollution by up to 90%; and will be launching a highly sophisticated methane emissions tracking satellite in 2024 to hold the industry accountable and provide actionable data to scientists, activists, and others. Before EDF, Krupp co-founded the Connecticut Fund for the Environment (now called Save the Sound), an advocacy group for environmental protection—the first organization of its kind in the state.

Mr. Krupp was named one of America's Best Leaders by U.S. News and World Report and is a recipient of the 2015 William K. Reilly Environmental Leadership Award. At Yale, he has served as a member of the Yale School of the Environment Leadership Council since 2001. Mr. Krupp earned his bachelor's degree from Yale in 1975 and a J.D. from the University of Michigan Law School in 1978.

He was elected an alumni fellow in 2022.

### Maurie McInnis '90 M.A., '96 Ph.D.

Maurie McInnis is president of Stony Brook University, a public research university on Long Island, New York; her previous leadership in higher education includes serving as executive vice president and provost of the University of Texas at Austin and as vice provost for academic affairs at the University of Virginia.

As the sixth president of Stony Brook University (SBU), Ms. McInnis is well versed in the imperatives of higher education. In her presidential role leading an internationally recognized flagship institution ranked as the number one public university in New York, she is building SBU's research, teaching, and healthcare missions while remaining committed to expanding educational opportunities for under-served and first-generation college students. Ms. McInnis also oversees Stony Brook Medicine, Long Island's premier academic medical center and is a key player in Stony Brook's role at Brookhaven National Laboratory, a U.S. Department of Energy facility.

She is the inaugural board chair of the New York Climate Exchange that was selected to build an international climate-solutions center on Governors Island in New York City. Under her leadership, Stony Brook received a transformational \$500 million gift from the Simons Foundation—the largest-ever unrestricted endowment gift made to a U.S. institution of higher education.

From 2016 to 2020, Ms. McInnis was a professor, provost, and executive vice president at the University of Texas at Austin, where she oversaw academic programs spanning the university's libraries, museums, and eighteen colleges and schools. After earning her bachelor's degree with highest distinction from the University of Virginia in 1988, Ms. McInnis earned master's and Ph.D. degrees at Yale in the 1990s. For nearly 20 years, she was on the faculty at the University of Virginia, where she served in a variety of academic roles, ultimately as vice provost for academic affairs. Ms. McInnis, a multi-award-winning author and cultural historian of the American South, is the author or co-author of five books highlighting the interplay between politics and art in American history.

She was named a successor trustee in 2022.

### Ann Miura-Ko '98 B.S.

Ann Miura-Ko is a co-founding partner at Floodgate, a seed-stage venture capital firm with notable investments in companies including Lyft, Twitter, Twitch, and Okta.

Known for her inception stage investments that range from marketplaces to highly technical companies, Ms. Miura-Ko's investments have earned her repeat appearances on the Forbes Midas List and The New York Times list of top twenty venture capitalists worldwide. At Stanford University—where she received her Ph.D. for her work on mathematical modeling of cybersecurity—she is a lecturer in engineering, teaching on topics from blockchain to intelligent growth for startups. In addition, she is a co-director of the Stanford Mayfield Fellows Program, which helps train undergraduates to become technology leaders. Ms. Miura-Ko is a co-founding member of AllRaise, an organization dedicated to increasing the success and prevalence of female funders and founders. Ms. Miura-Ko received a B.S. in electrical engineering from Yale. As an alumna, she has served on the School of Engineering & Applied Science Leadership Council and as a non-trustee member of the Corporation Committee on Investments. She was elected an alumni fellow in 2019.

### Carlos R. Moreno '70 B.A.

Carlos R. Moreno has spent his life dedicated to the pursuit of justice. Following a distinguished career as a jurist and public servant, he is currently an independent mediator with Judicial Arbitration and Mediation Services, serving clients in the state of California. A first-generation Mexican-American and fluent Spanish speaker, Justice Moreno most recently served as the U.S. ambassador to Belize, focusing on citizen security, economic development, and other foreign assistance projects. From 2001 to 2011 he held the position of associate justice on the Supreme Court of California, becoming the third Latino to serve the state in this capacity. During his tenure, he authored more than 140 majority opinions in cases ranging from LGBT rights to arbitration to insurance coverage. Prior to his appointment to the court, he served as a prosecutor for the Los Angeles City Attorney's office and spent fifteen years as a trial judge, including service as a judge of the U.S. District Court for the Central District of California.

Justice Moreno has been recognized for his advocacy for gender equality, the rights of children and the disabled, and diversity in the legal profession. The Hispanic National Bar Association (2009) and Mexican American Bar Association Foundation (2011) both have honored him with lifetime achievement awards. In 2009 he received the Yale Medal for outstanding service to the university. He has served on the Alumni Schools Committee and the Yale Alumni Association Board of Governors, and was a co-founder of the Yale Latino Alumni Association. Justice Moreno was elected an alumni fellow in 2020.

### Joshua L. Steiner '87 B.A.

Joshua Steiner, Yale College Class of 1987, with a B.A. in history, is a partner at SSW, a private investment firm, and is a member of the board of directors at Bloomberg, L.P., where he previously was head of industry verticals.

Prior to joining Bloomberg, Mr. Steiner co-founded and was co-president of Quadrangle Group, LLC, a private equity and asset management firm and before that, was a managing director at Lazard Frères & Co. LLC. From 1993 to 1995 he served as chief of staff for the U.S. Department of the Treasury. Mr. Steiner currently serves on the boards of the International Rescue Committee and the SNF Agora Institute at Johns Hopkins University. Mr. Steiner also received a Master of Studies in Modern History from Oxford University. He is a member of the Council on Foreign Relations and at Yale, he has been a member of the University Council and of the Yale Development Council. He was appointed a successor trustee in 2018.

### David Sze '88 B.A.

David Sze is a partner at Greylock, where he invests primarily in consumer technology companies. He has appeared frequently on the *Forbes* Midas List and is recognized as a leading technology investor. Mr. Sze joined Greylock in 2000 and served as its senior managing partner from 2012 to 2017. Known for his expertise in partnering with entrepreneurs to deliver breakthrough technology to consumers, he invested in Facebook when it was still a closed network of seven million college students, and served as a board observer from 2006 to 2012. He was a board member at LinkedIn from 2004 through

its IPO and subsequent acquisition by Microsoft in 2016. He sits on the boards of Nextdoor and Discord, and his other investments have included Roblox, Bytedance/TikTok, and Pandora Media. Mr. Sze is also a member of the board of advisors for Northern Lights Venture Capital. Prior to Greylock, he was an executive at Excite, one of the first Internet search engines, and its successor Excite@Home. He also held positions in the games industry, at Electronic Arts and Crystal Dynamics, focused on product marketing and development. In addition to his professional responsibilities, he is a trustee of The Rockefeller University. Mr. Sze serves as a member of the Stanford Graduate School of Business's Entrepreneurial Company of the Year (ENCORE) Award Committee and the Stanford Interdisciplinary Life Sciences Council. Mr. Sze holds a B.A. in economics and political science from Yale and an M.B.A. from Stanford University. At Yale, he served on the President's Advisory Committee on Digital Yale and was appointed a successor trustee in 2018.

### Marta L. Tellado '02 PH.D.

Marta L. Tellado is president and chief executive officer of Consumer Reports, an independent, nonprofit member organization that works with consumers to foster truth, transparency, and fairness in the marketplace. Throughout her career, Ms. Tellado has sought transformative solutions to complex challenges facing modern society. She has worked extensively with policymakers in Washington, D.C., in both government and nonprofit organizations. Since becoming its president and CEO in 2014, she has led Consumer Reports – the largest nonprofit consumer organization in the world – by uniting its rigorous research, consumer insights, journalism, and policy expertise to inform purchase decisions, improve the products and services that businesses deliver, and drive regulatory and fair competitive practices. Prior to joining Consumer Reports, she was vice president for global communications at the Ford Foundation from 2004 to 2014. In that role, she oversaw the foundation's strategic communications and advocacy on a range of issues in the United States and around the world, including economic fairness, free and fair access to an open internet, and civil rights. She also founded and directed the first bipartisan domestic public

policy forum at the Aspen Institute and was named among the “Top Women in Media” by Folio: magazine in 2018. Ms. Tellado earned her bachelor’s degree in 1981 from Fairleigh Dickinson University, where she served as a trustee from 2013 to 2022, and her Ph.D. from Yale in 2002. Ms. Tellado, who also has been a member of the University Council, was named a successor trustee in 2022.

#### **David A. Thomas ’78 B.A., ’84 M.A., ’86 PH.D.**

David A. Thomas is president of Morehouse College. A scholar recognized for his work at the intersection of race, careers, and organizations, he has channeled his academic expertise into a distinguished career in higher education.

During his presidency Mr. Thomas has led an unprecedented push to expand the college’s endowment and outreach. He has also spurred Morehouse to new levels of eminence in the STEM disciplines, reinforced the college’s status as a national leader in combating institutional racism, and spearheaded a strategic plan that includes a \$500 million capital campaign, the second-largest fundraising effort attempted by an HBCU.

Prior to his current appointment, Mr. Thomas held numerous faculty and leadership positions: as assistant professor of management at the University of Pennsylvania’s Wharton School, as the H. Naylor Fitzhugh Professor of Business Administration at Harvard University, and as dean and William R. Berkley Chair of the Georgetown University McDonough School of Business.

Mr. Thomas is widely recognized for his expertise in organizational and leadership development. Throughout his career he has consulted for a range of organizations, including many Fortune 500 companies. He serves on the boards of Commonfund, DTE Energy and Vanguard. He recently received the OB Division’s “Outstanding Practitioner-Orientated Publication in OB” Award and 62nd Annual HBR McKinsey Award for his publication with Robin Ely “Getting Serious about Diversity” in Harvard Business Review. Mr. Thomas also received both the George R. Terry Book Award and the Award for Contributions to the Theory and Practice of Mentoring from the Academy of Management, and was honored with the Beacon Award from the National Executive Forum in 2012. He was elected an alumni fellow in 2021.

#### **Michael Warren ’90 B.A.**

Michael Warren is managing director of Albright Stonebridge Group, a business strategy firm he co-founded in 2009, and now part of Dentons Global Advisors, where he advises clients at the intersection of the public, private, and social sectors.

For the past two decades, Mr. Warren has built a career as a leader in financial services, international business, and government policy. A longtime resident of Washington, D.C., he is also known for his engagement in local and national politics. Prior to establishing Albright Stonebridge Group, he worked at McKinsey & Company, focusing on technology and financial institution practices. He was executive director of the National Economic Council at the White House under President Clinton and served in the Office of the Secretary of the U.S. Department of Labor. During President Obama’s first term, Mr. Warren became senior advisor in the White House Presidential Personnel Office, overseeing appointments for government economic agencies. In 2010, President Obama also appointed him to the Overseas Private Investment Corporation (OPIC) board of directors, where he chaired the Audit Committee until his term ended in 2019. Mr. Warren is a director of Commonfund, an asset management firm serving nonprofit organizations, Walker & Dunlop, a commercial real estate finance company, MAXIMUS, an American Government services company, Brookfield Business Corporation, a Canadian corporation and paired entity with Brookfield Business Partners, created to provide investors with an alternative vehicle to invest in our business through a corporate structure and, Ripple, a blockchain network solution U.S.-based technology company. At Yale, he serves on the School of Management Board of Advisors and on the President’s Council on International Activities. Mr. Warren received a B.A. in history from Yale and a degree in philosophy, politics, and economics from Balliol College at Oxford University, where he was a Rhodes Scholar. A former member of the University Council, he was elected an alumni fellow in 2018.



### Neal S. Wolin '83 B.A., '88 J.D.

Neal S. Wolin is chief executive officer of the global advisory firm Brunswick Group. Throughout his career, Mr. Wolin has focused on navigating complex financial, regulatory, and public policy issues in a broad range of leadership positions.

Mr. Wolin's previous roles include serving as deputy secretary (and acting secretary) of the U.S. Department of the Treasury; as a member of the National Security Council staff, the White House Counsel's Office, and the President's Intelligence Advisory Board; and as the president and chief operating officer of the insurance companies of The Hartford. His breadth of experience and expertise – spanning both the public and private sectors and encompassing law, economic and foreign affairs, and communications – has made him adept at finding solutions to complex challenges.

His service to Yale includes membership on the University Council, the Yale Alumni Schools Committee, and the Executive Committee of the Yale Law School Alumni Association.

Mr. Wolin serves on several private company boards and on the boards of the non-profits The Atlantic Council, the Partnership for Public Service, and Results for America. He has also been a member of the Council on Foreign Relations since 1993.

Mr. Wolin earned his B.A. in history and J.D. from Yale and his M.Sc. in development economics from the University of Oxford.

Mr. Wolin was appointed a successor trustee in 2023.

### Ned Lamont '80 M.B.A.

Governor of the State of Connecticut,  
*ex officio*

### Susan Bysiewicz '83 B.A.

Lieutenant Governor of the State of Connecticut,  
*ex officio*

## ALUMNI FELLOW NOMINATING COMMITTEE 2023–2024



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San Francisco, California



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Mark Badger  
'91 B.A.  
Richmond, Virginia



Kimberly M. Goff-Crews  
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Jennifer E. Madar  
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## ALUMNI FELLOW NOMINATING COMMITTEE 2023–2024 (CONTINUED)



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Stonington, Connecticut



**Marta Tellado**  
'02 PH.D.  
New York, New York



**Sterling Evans Thomas**  
'08 B.A.  
Rye, New York



**Orlando Yarborough**  
'10 PH.D.  
New Haven, Connecticut

### Call for Nominations

The Alumni Fellow Nominating Committee invites alumni to nominate other graduates for the role of alumni fellow. Nominations for future elections may be submitted at [alumni.yale.edu/alumni-fellow-nomination-form](https://alumni.yale.edu/alumni-fellow-nomination-form).

