

2018 Yale Corporation Alumni Fellow Election



Yale

April 2018

Dear Yale Graduate,

The Yale Corporation—the university’s board of trustees—plays a vital role in supporting Yale’s mission, progress toward its strategic goals, and continued excellence as the global research university most committed to teaching and learning. Each year, one of the board’s six alumni fellows retires, and you and your fellow graduates share the responsibility of electing a new fellow for a term of six years.

I encourage you to read the following materials carefully, and then to cast your vote for one of the candidates. Each of these impressive individuals would contribute an important set of experiences and skills to Yale’s endeavors.

Sincerely,

A handwritten signature in black ink, reading "Peter Salovey". The signature is fluid and cursive, with the first name "Peter" and last name "Salovey" clearly distinguishable.

Peter Salovey

President

Chris Argyris Professor of Psychology

THE ALUMNI FELLOW ELECTION

It is my pleasure to invite you to vote in this year's Yale Corporation Alumni Fellow Election, which will determine the next alumni fellow of the university's board of trustees. The individual receiving the highest number of votes will fill the vacancy created by Kevin P. Ryan '85 B.A., whose service as alumni fellow concludes on June 30, 2018. The elected candidate will begin a six-year term on July 1, 2018.

The Standing Committee for the Nomination of Alumni Fellows of the Association of Yale Alumni nominates exceptional leaders with the knowledge and skills to serve the Corporation's governing and advisory activities in support of Yale's mission. To create diverse and well-balanced leadership, the committee is attentive to identifying individuals whose expertise and experience complement those of current trustees. After soliciting nominations from a wide-ranging pool of alumni and university leaders, the committee has selected the following:

DAVID AGARD '75 B.S.

Burlingame, CA

MICHAEL WARREN '90 B.A.

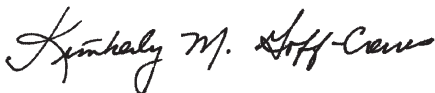
Washington, D.C.

Biographies of each candidate, along with those of the current trustees, are included in the voting materials.

All graduates of Yale College who have held their degrees for five years or more, all alumni of the graduate and professional schools, and all recipients of Yale honorary degrees are eligible to vote in the election. The polls close at 11:59 p.m. ET on May 20, 2018. As in past years, Election Services Corporation of Ronkonkoma, New York, is tabulating the votes and will record only one vote per person.

As you cast your ballot, please consider providing the committee with suggestions for other graduates who should be considered for future elections. Nominations may be submitted at <http://www.aya.yale.edu/content/nomination-1>.

By order of the Corporation:

A handwritten signature in black ink, reading "Kimberly M. Goff-Crews". The signature is fluid and cursive, with the first name "Kimberly" being the most prominent.

Kimberly M. Goff-Crews
Secretary

New Haven, April 2018

THE YALE CORPORATION

The Yale Corporation, or board of trustees, is the university's principal governing body. The trustees act as fiduciaries to ensure that Yale's academic and administrative leadership are guided by sound policies and practices, and equipped with adequate resources, to further Yale's mission. In this work, the trustees balance the needs of today's faculty, students, alumni, and staff with those of future generations.

The Corporation has seventeen regular members: the president of the university, who chairs the board; ten appointed successor trustees, each limited to two six-year terms; and six elected alumni fellows, chosen by alumni for staggered six-year terms. Successor trustees and alumni fellows carry the same responsibilities and duties. In addition, the governor and lieutenant governor of Connecticut are board members *ex officio*. The Corporation has twelve standing committees with responsibilities outlined in the by-laws.

The Corporation convenes in person at least five times a year to review and discuss issues with Yale's academic and administrative leaders, and to vote on matters such as faculty and senior leadership appointments, the conferral of degrees, major building projects, and operating and capital budgets. During and between meetings, trustees consider issues of strategic importance, offer guidance, and gather information that supports the stewardship of the university.

While on campus, the trustees meet with members of the Yale community, including faculty, staff, and students. Some meet formally, in regular meetings with student government and faculty; and others informally, at lunches, university teas, and campus events. Off campus, trustees represent the university at events and engage on issues of importance to Yale and higher education in general.

YALE MISSION & GOALS

Mission Statement

Yale is committed to improving the world today and for future generations through outstanding research and scholarship, education, preservation, and practice. Yale educates aspiring leaders worldwide who serve all sectors of society. We carry out this mission through the free exchange of ideas in an ethical, interdependent, and diverse community of faculty, staff, students, and alumni.

Strategic Goals for the University

<https://president.yale.edu/goals>



CANDIDATE
DAVID AGARD
'75 B.S.

When David Agard was considering colleges in the early 1970s, Yale emerged as a “unique and perfect fit.” It was, at the time, the only institution in the country to offer an undergraduate major in Agard’s chosen field, molecular biophysics and biochemistry. Today, closing in on a half-century later, Agard is a scholarly and strategic leader in the subject that first drew him to New Haven, and he is eager to bring his experience and insights to bear on Yale’s continued development as a global research university.

Agard, who completed his PH.D. in biological chemistry at the California Institute of Technology in 1980, is a professor and Howard Hughes Medical Institute investigator at the University of California, San Francisco (UCSF), where he oversees a lab that researches the molecular machinery responsible for cellular function. Throughout his career, he has devoted himself to teaching and mentoring rising scientists, all the while embracing the responsibilities of academic leadership. For thirteen years, he directed and built up the university’s graduate program in biophysics, driven by “feeling very strongly about the importance of training the next generation, especially in multi-disciplinary science.” He was also on the executive committee of the UCSF Graduate Programs in Biological Sciences, helping oversee graduate education in the basic sciences. In 2000 he spearheaded the creation of the University of California’s multi-campus Institute for Bioengineering, Biotechnology, and Quantitative Biomedical Research (QB3), a hybrid research institute and startup accelerator, becoming its founding director and later UCSF’s scientific director. He was also a member of the University of California Office of Research Science and Technology Panel, providing oversight to the Department of Energy’s National Laboratories. Reflecting his “strong technology bent” and a commitment “to developing technology, not just utilizing it,” Agard helped develop the first electron counting camera for cryo-electron microscopes (cryoEM) and now serves on the Life

Sciences Advisory Board of FEI/ThermoFisher, the maker of cryoEMs.

Among his many professional distinctions, Agard was elected to the National Academy of Sciences in 2007 and the American Academy of Arts and Sciences two years later. He received an excellence in teaching award from the Haile T. Debas Academy of Medical Educators in 2006, and was honored with the QB3 award in quantitative bioscience in 2015.

Returning to campus last year after joining the University Council, Agard was struck anew by the transformation of New Haven since his undergraduate days. One thing that has not changed, however, is the “extraordinary experience” of being at Yale, “in an environment so conducive to exploration.” As a student in Davenport College, Agard would spend his breaks from coursework marveling at the university’s museums and reveling in Yale’s theater and musical performances. Now, as an alumnus, he always makes time to revisit the collections of the Yale University Art Gallery.

Agard’s appreciation for the arts extends beyond spectatorship, into practice: he is a ceramicist by hobby, sculpting bowls that he finishes with unusual glazes and textures. The craft, he explains, has “a complementarity with science,” allowing physical as well as cerebral expression.



Stepping outdoors, Agard and his wife, Dr. Lisa McConlogue, recently developed a passion for an entirely different kind of pastime. For a solar eclipse-viewing trip to Micronesia in 2016, the couple became certified in scuba diving. They “fell in love with it” and have been focusing on scuba-oriented travel ever since. For Agard, the pursuit is not only a way to engage with the natural world—it is a reminder that, at any point in life, we can always learn something new.



CANDIDATE

MICHAEL WARREN

'90 B.A.

For Michael Warren, Yale's dedication "to improving the world today and for future generations" is more than an institutional mission statement—it's a way of life. In the two decades since his graduation, he has built a career as a leader in financial services, international business, and government policy, but he also has kept his sights firmly on public service.

As global managing director of Albright Stonebridge Group—a business strategy firm he co-founded in 2009 after working at McKinsey & Company—Warren advises clients "at the intersection of the public, private, and social sectors." Throughout this work, Warren sees an underlying thread that resonates with his values, describing the firm's "mission-oriented focus on making the world a better place, on driving commercial and public policy changes that improve people's lives."

Warren, a longtime resident of Washington, D.C., is known for his engagement in local and national service. In the Clinton administration, he was executive director of the National Economic Council at the White House and served in the Office of the Secretary of the U.S. Department of Labor. During the first term of Barack Obama's presidency, he became senior advisor in the White House Presidential Personnel Office, overseeing appointments for government economic agencies. He also was appointed by President Obama to the Overseas Private Investment Corporation (OPIC) Board of Directors, and currently is chair of the OPIC Audit Committee. Among his most meaningful accomplishments, he cites his work as a trustee of the District of Columbia Retirement Board (the district's public pension fund), whose investment committee he chairs. "Our pensions—for our district's police, teachers, firefighters—are fully funded," he says, further explaining that Washington, D.C.'s public pension fund is one of a few in the United States to have achieved this goal.

Warren also finds ample time to give back to the alma mater that, he says, “gave so much to me and inspired me to make a difference in the world.” He is a member of the University Council, the President’s Council on International Activities, and the School of Management Board of Advisors. He finds inspiration in collaborating with fellow alumni, members of the faculty, and Yale’s leadership. And he takes energy from “being able to contribute to the forward progress of the university”—from the conviction that, Yale’s success notwithstanding, “our best work is ahead of us.” Of the Yale Corporation, he remarked, “I’m excited to jump in and be helpful—to faithfully represent Yale’s alumni in supporting the mission and aspirations of the university.”



In his student days, Warren soaked up every facet of the undergraduate experience, majoring in history, captaining the men’s track team, and volunteering as a tutor at Wilbur Cross High School. He went on to be a Rhodes Scholar at the University of Oxford. Today, his passion for Yale has become a family affair: his wife, Lynn Taliento, is a fellow member of the Class of 1990, although the couple did not meet until eight years after graduation. Warren and Taliento, who founded McKinsey’s philanthropy practice and is also a senior advisor at the Obama Foundation, have also instilled a love of the university in their two children, Amelia, age fourteen, and Noah, age eleven: “They can hear the excitement in our voices when we talk about the place, and we learn new things about campus together every time we visit.”

That, Warren maintains, is “one of the best parts about Yale: discovery and learning.” Simply put, “you don’t run out of discovering Yale.”

YALE CORPORATION 2017–2018



PETER SALOVEY '86 PH.D.

Peter Salovey is the twenty-third president of Yale University and the Chris Argyris Professor of Psychology. After receiving an A.B. (psychology) and A.M. (sociology) from Stanford University in 1980 with departmental honors and university distinction, he earned his PH.D. in psychology at Yale in 1986. He served as Yale's provost from October 2008 to January 2013, and is the only Yale president to have served as dean of the graduate school (2003–2004), dean of Yale College (2004–2008), and provost (2008–2013). President Salovey has authored or edited over a dozen books translated into eleven languages and published hundreds of journal articles and essays in his field of social psychology. With John D. Mayer, he developed a broad framework called “emotional intelligence,” the theory that people have a wide range of measurable emotional skills that profoundly affect their thinking and action. In addition to teaching and mentoring scores of graduate students, President Salovey has won both the William Clyde DeVane Medal for Distinguished Scholarship and Teaching in Yale College and the Lex Hixon '63 Prize for Teaching Excellence in the Social Sciences. He was elected to the American Academy of Arts and Sciences and to the National Academy of Medicine in 2013.



JOSHUA BEKENSTEIN '80 B.A.

Joshua Bekenstein is a managing director of Bain Capital and has many years of experience both as a senior executive of a large investment firm and as a director of companies in various business sectors. After graduating from Yale and earning an M.B.A. from Harvard Business School, Mr. Bekenstein helped found Bain Capital, which has grown from its inception in 1984 into a private alternative asset management firm with more than 900 employees in ten offices in seven countries around the world. Prior to joining Bain Capital, Mr. Bekenstein spent several years doing strategic

consulting at Bain & Company. He serves on the boards of Bright Horizons Family Solutions, BRP (Bombardier Recreational Products), Canada Goose, Michaels Stores, and TOMS Shoes. Philanthropically, Mr. Bekenstein chairs the board of the Dana-Farber Cancer Institute and is a member of the board of trustees of City Year. At Yale Mr. Bekenstein has served on the Yale Investments Committee and the School of Management Board of Advisors. He also served as an at-large member of the University Council, the co-chair of the Yale Tomorrow Campaign, and a member of the Yale Development Council. He was named successor trustee in 2013.



JEFFREY L. BEWKES '74 B.A.

Jeffrey L. Bewkes is chairman and chief executive officer of Time Warner Inc., which comprises Warner Bros. studios; Home Box Office (HBO and Cinemax); and CNN, TNT, TBS, and Cartoon Network.

After graduating from Yale and earning an M.B.A. from Stanford Graduate School of Business, he worked in banking for two years and then joined Home Box Office, where he rose through the ranks to become chief executive officer in 1995. In 2002 he became group chairman, responsible for Time Warner's television, film, and music interests, and in 2006 he became chief operating officer for Time Warner overall. Mr. Bewkes serves on the board of the Partnership for New York City and on the advisory board for the Creative Coalition. Mr. Bewkes is also a member of the Business Council. A former member of the University Council, he was named successor trustee in 2006.



MAUREEN C. CHIQUET '85 B.A.

Maureen Chiquet is the former global chief executive officer of Chanel, where she oversaw and coordinated activities worldwide and developed the organization's Active & Conscious Leadership initiative.

Ms. Chiquet joined Chanel, Inc., in 2003 and was named president of the company in the United States in 2004. She became the company's first global CEO in 2007. Ms. Chiquet began her career at L'Oréal Paris in 1985. In 1988 she joined Gap, and in 1994 was recruited to help launch Old Navy. Over eight years, she advanced to executive

vice president, growing the brand from thirty-five to 850 stores, before becoming president of Banana Republic in 2002. She has been recognized among *Fortune's* International Power 50, *Forbes's* 100 Most Powerful Women, *The Wall Street Journal's* 50 Women to Watch, and *Glamour* magazine's Women of the Year. She currently sits on the boards of Canada Goose, the New York Academy of Art, and the apparel company rag & bone. Her book, *Beyond the Label: Women, Leadership, and Success on Our Own Terms*, was released in April 2017. At Yale she served on the University Council Committee on Reputation, and is a member of the President's Council on International Activities. She was appointed successor trustee in 2012.



DONNA L. DUBINSKY '77 B.A.

Donna Dubinsky is CEO, board chair, and cofounder of Numenta, Inc., a software company creating fundamental technology designed to lead the coming era of machine intelligence. After graduating from Yale and earning an M.B.A. from Harvard Business School, she worked at Apple Computer and then as a founder of Claris Corporation. In 1992 she joined Jeff Hawkins at Palm Computing, serving as president and chief executive officer. The handheld computer PalmPilot, introduced four years later, became the fastest-selling computer and consumer electronics product in history at the time. In 1998 Ms. Dubinsky and Mr. Hawkins founded Handspring, Inc., creator of the Treo Smartphone, which set the standard for next-generation phones. Handspring merged in 2003 with Palm, where Ms. Dubinsky served as a director until early 2009. She and Mr. Hawkins founded Numenta in 2005. At Yale she served as a member of the University Council. Ms. Dubinsky was named successor trustee in 2006 and senior trustee in 2016.



CHARLES W. GOODYEAR IV '80 B.S.

Charles W. Goodyear IV is the president of Goodyear Capital Corporation and Goodyear Investment Company and the former chief executive officer of BHP Billiton, the world's largest diversified resources company. After graduating from Yale, he earned an M.B.A. from the Wharton School at the University of Pennsylvania in 1983. He joined BHP Billiton as chief financial officer in 1999, was appointed chief development officer in 2001, and became CEO in 2003. Mr. Goodyear held previous positions as executive vice president at Kidder, Peabody & Co., a Wall Street investment bank, and senior vice president and chief financial officer of Freeport-McMoRan Inc., a natural resources company. Mr. Goodyear served as CEO-designate of Temasek Holdings, an investment company wholly owned by the Singapore Minister for Finance, from March until August 2009, and also served on Temasek's board from February through August 2009. He is also director of several companies and organizations. At Yale Mr. Goodyear served as a member of the Yale Tomorrow Campaign Committee and currently serves on the President's Council on International Activities and the advisory board of the Jackson Institute for Global Affairs. He was named successor trustee in 2011.



CATHARINE BOND HILL '85 PH.D.

Catharine Bond Hill is managing director of Ithaca S&R, Ithaca Harbors. From 2006 to 2016, Ms. Hill served as president of Vassar College. She is a noted economist whose research focuses on the affordability of and access to higher education, as well as on economic development and reform in Africa. After graduating summa cum laude from Williams College, Ms. Hill earned B.A. and M.A. degrees at Brasenose College, University of Oxford, with first-class honors in politics, philosophy, and economics. She completed her PH.D. in economics at Yale in 1985. At the start of her career she worked for the World Bank and the Fiscal Analysis Division of the U.S. Congressional Budget Office. Prior to her Vassar presidency, Ms. Hill served as provost of Williams College, where she held chief academic and financial officer

responsibilities. She originally joined the economics faculty at Williams in 1985. Ms. Hill lived in the Republic of Zambia, where she was the fiscal/trade advisor and then head of the Harvard Institute for International Development's Project on Macroeconomic Reform, working in the Ministry of Finance and with the Bank of Zambia. Ms. Hill has received scholarly awards, grants, and fellowships from the American Council of Learned Societies, Brookings Institution, National Science Foundation, and Social Science Research Council, among other organizations. In 2011 she joined the board of Yale-NUS College. She previously served on the board of the College Board and the NCAA Division III Presidents Council. Ms. Hill was elected alumni fellow in 2013.



PAUL L. JOSKOW '72 PH.D.

Paul L. Joskow is the Elizabeth and James Killian Professor of Economics, Emeritus, at MIT. From 2008 to 2017 he served as president of the Alfred P. Sloan Foundation, where he oversaw the foundation's nearly \$1.9 billion in assets and directed its diverse grant-giving programs. He holds a B.A. from Cornell University. After receiving his PH.D. at Yale, he joined the faculty of the Massachusetts Institute of Technology (MIT), where he taught for more than thirty-five years and served as head of the Department of Economics and as director of the MIT Center for Energy and Environmental Policy Research. He returned to MIT in January 2018. Mr. Joskow is a fellow of the Econometric Society and of the American Academy of Arts and Sciences, and is a distinguished fellow of the American Economic Association and of the Industrial Organization Society. He serves on the board of overseers of the Boston Symphony Orchestra and on the boards of Exelon Corporation and Putnam Mutual Funds. At Yale he served on the University Council from 1988 until 2008 and was its president from 1994 to 2006. He was awarded the Yale Medal in 2005. Mr. Joskow was named successor trustee in 2008.



WILLIAM E. KENNARD '81 J.D.

William E. Kennard is cofounder and chairman of Velocitas Partners, LLC, an asset management firm. Before founding Velocitas Partners, Mr. Kennard was U.S. ambassador to the European Union.

Appointed by President Obama in November 2009, he promoted transatlantic trade and investment and worked to eliminate regulatory barriers to commerce. Prior to his appointment as U.S. ambassador, he was managing director of the global private equity firm the Carlyle Group, where he led investments in the telecommunications and media sectors. Mr. Kennard graduated Phi Beta Kappa from Stanford University. After earning a law degree at Yale, he joined the firm of Verner, Liipfert, Bernhard, McPherson and Hand (now DLA Piper), where he was a partner and member of the board of directors. Mr. Kennard serves on the boards of directors of AT&T, Inc., Ford Motor Company, MetLife, Inc., and Duke Energy Corporation. A former member of the University Council, he was named successor trustee in 2014.



GINA M. RAIMONDO '98 J.D.

Gina M. Raimondo is the seventy-fifth governor of Rhode Island and the state's first female governor. Prior to her inauguration in January 2015, Raimondo served as the state's general treasurer

and worked to redesign Rhode Island's public employee pension system. As governor, she is focused on building the skills students and workers need to compete in the twenty-first century, fostering innovation, and attracting entrepreneurs to stimulate the economy and create jobs. Ms. Raimondo graduated magna cum laude from Harvard University and earned a doctorate in sociology from the University of Oxford, where she was a Rhodes Scholar. After graduating from Yale Law School, Ms. Raimondo clerked for U.S. District Judge Kimba Wood of the Southern District of New York. She then served as founding employee and senior vice president at Village Ventures, a venture capital firm based in Williamstown, Massachusetts, before co-founding her own venture

capital firm in Rhode Island, Point Judith Capital. A former member of the University Council, she was elected alumni fellow in 2014.



E. JOHN RICE, JR. '88 B.A.

E. John Rice, Jr. is the founder and CEO of Management Leadership for Tomorrow (MLT), a national nonprofit organization that equips underrepresented minorities with skills, coaching, and relationships required to become high-impact leaders in corporations, nonprofits, and entrepreneurial ventures. Serving more than 6,000 students and professionals nationwide, MLT is a leading source of minority talent at its blue-chip partner companies including Goldman Sachs, Google, Citi, and Target, as well as at the nation's top M.B.A. programs. Mr. Rice has been featured on CNN and on the cover of *Fortune*, and was named one of *Forbes's* top thirty social entrepreneurs in the world. Prior to MLT, Mr. Rice was an executive with the National Basketball Association, where he served as managing director of NBA Japan and as director of marketing for Latin America. Before joining the NBA, Mr. Rice spent four years with the Walt Disney Company in new business development and marketing. Mr. Rice is a director and governance committee chair of Walker & Dunlop, a NYSE-traded real estate finance company. He was appointed to President Obama's Advisory Commission on Educational Excellence for African Americans and to the President's Board of Advisors on Historically Black Colleges and Universities. He also serves on a number of nonprofit boards, including the Woodrow Wilson National Fellowship Foundation and the venture philanthropy fund New Profit. He received his B.A. in Latin American studies, with honors, from Yale, and his M.B.A. from Harvard Business School. A former member of the University Council, Mr. Rice was elected alumni fellow in 2011 and appointed successor trustee in 2017.



EVE HART RICE '73 B.A.

Eve Hart Rice is an author, artist, psychiatrist, and co-president and treasurer of the Rice Family Foundation. Dr. Rice, a member of the first coeducational freshman class of Yale College, spent twelve years as a freelance author and artist of children's books, writing and/or illustrating some eighteen titles for HarperCollins, Macmillan, and other publishers after earning her B.A. She subsequently earned an M.D. from the Mount Sinai School of Medicine and completed a residency in psychiatry at Cornell University. She then served as a staff psychiatrist, an inpatient unit chief, outpatient pharmacologist, and clinical assistant professor of psychiatry at Weill Cornell Medical College. Her philanthropic work has focused on grant-making in the arts, education, health, and the environment. This has included efforts at Yale to help build an urban studies program, foster public service careers for women, support collections at the Yale University Art Gallery and libraries, and promote international research experiences for students. Dr. Rice served on the University Council from 1998 until 2014 and was its president from 2011 to 2014. She was awarded the Yale Medal in 2009 and helped found YaleWomen, an AYA shared interest group for all alumnae. She was elected alumni fellow in 2015.



KEVIN P. RYAN '85 B.A.

Kevin P. Ryan is one of the leading Internet entrepreneurs in New York. He has founded and is chairman of several businesses, including MongoDB, Zola, Workframe, and Nomad Health. Previously he founded and was chairman of Business Insider and GILT. Combined, these companies have raised more than \$500 million in venture capital funding and currently employ almost 2,000 people. Previously, Mr. Ryan helped build DoubleClick from 1996 to 2005, first as president and later as CEO. He led DoubleClick's growth from a twenty-person startup to a publicly traded global leader with over 1,500 employees. In 2013 Mr. Ryan was named one of the 100 Most Influential New Yorkers of the Past

25 Years by the *Observer*. Aside from his professional responsibilities, Mr. Ryan serves on the board of Human Rights Watch and is vice chairman of The Partnership for New York City, chairman of the Partnership for New York City's Innovation Council, and a member of the Council on Foreign Relations. He is also a director of the Trust for Governors Island and is on the board of TECH:NYC. He previously served on the boards of INSEAD, the Direct Marketing Association, The Ad Council, HotJobs, and the advisory board of Doctors Without Borders. Mr. Ryan earned his M.B.A. at INSEAD in 1990. At Yale he has served on the President's Advisory Committee on Digital Yale, the Yale University Press Board of Governors, the President's Council on International Activities, and the University Council's Committees on Digital Yale and Public Communications. Mr. Ryan was elected alumni fellow in 2012.



ANNETTE THOMAS '93 PH.D.

Annette Thomas is CEO of the Science and Academic Research Division of Clarivate Analytics, a company that provides research insights and analytics to organizations worldwide. Previously, Ms. Thomas served as chief scientific officer of Springer Nature. After receiving her undergraduate degree from Harvard in 1986, Ms. Thomas earned a PH.D. at Yale in cell biology and neuroscience in 1993. Upon graduation, she joined the journal *Nature* as an associate editor for cell biology. She became launch editor of *Nature Cell Biology* in 1999 and created the *Nature Reviews* series, one of the most highly cited scientific review journals. Ms. Thomas was appointed managing director of Nature Publishing Group in 2000 and was later appointed chief executive officer of Nature Publishing Group's parent company, Macmillan Publishers Ltd., where her responsibilities included global education and consumer book publishing. In 2012 Ms. Thomas became chief executive officer of Macmillan Science and Education. She introduced new technology and business models and launched Digital Science, a technology start-up incubator. In 2015 she was named chief scientific officer of Springer Nature. Ms. Thomas was recognized with the Kim Scott Walwyn Prize for exceptional women in

publishing and is a recipient of the Wilbur Lucius Cross Medal, awarded by Yale's Graduate School of Arts and Sciences. Ms. Thomas has served as a member of the Board of Scientific Counselors for the National Center for Biotechnology Information and on the board of Creative Commons. She is currently a governor of the Stephen Perse Foundation and was elected alumni fellow in 2016.



KATE WALSH '77 B.A., '79 M.P.H.

Kate Walsh is president and chief executive officer of Boston Medical Center (BMC), a private, not-for-profit academic medical center that disproportionately serves low-income patients and anchors the BMC Health System with an operating revenue of \$2.8 billion. In her role, Ms. Walsh leads the BMC and the Boston Medical Center HealthNet Plan, which provides health insurance and access to care to nearly 300,000 low-income individuals. In partnership with the dean of the Boston University School of Medicine, she oversees the school's faculty practice plan. After earning her undergraduate and graduate degrees from Yale, Ms. Walsh served in a variety of positions in New York City hospitals. She returned to her home city of Boston in 1988, first as an assistant general director in medical services at Massachusetts General Hospital (MGH). During a fourteen-year tenure at MGH she advanced twice, ultimately becoming senior vice president of medical services and of the MGH Cancer Center. Prior to her current role, Ms. Walsh served as executive vice president and chief operating officer of Brigham Health and as chief operating officer of Novartis Institutes for BioMedical Research. She serves as board chair of the Massachusetts Hospital Association and director of the Boston Public Health Commission, the Federal Reserve Bank of Boston, and Pine Street Inn, a Boston-based organization that supports and advocates for homeless individuals. Ms. Walsh has served on the University Council and was a non-trustee member of the Yale Corporation Committee on the School of Medicine prior to her election as alumni fellow in 2017.



DOUGLAS A. WARNER III '68 B.A.

During his thirty-three-year career in banking and financial services, Douglas A. Warner rose to be chair of J.P. Morgan Chase & Co., where he was first employed shortly after graduating from Yale. In 1995 he was named the youngest chief executive officer in J.P. Morgan's history, and he was chair and CEO until J.P. Morgan merged with Chase Manhattan in 2000. Following the merger, Mr. Warner served as chair of the board of the combined enterprise until his retirement in 2001. Since 1998 he has been chair of the board of Memorial Sloan Kettering Cancer Center. He is a former director of General Electric, Anheuser-Busch, and Motorola. Prior to being named a successor trustee in 2008, Mr. Warner was a non-trustee member of two Yale Corporation committees, serving on the Investments Committee since 2001 and on the School of Medicine Ad Hoc Committee from 2001 to 2007.



LEI ZHANG '02 M.A., '02 M.B.A.

Mr. Zhang is the founder, chairman, and CEO of Hillhouse Capital Group (HCM). Founded by Mr. Zhang in 2005 and focusing on long-term fundamental equity investments, HCM invests in health care and in technology, consumer, and financial services. Mr. Zhang earned a B.A. in economics from Renmin University of China, where he is the vice chairman and trustee of the board, and an M.B.A. and an M.A. in international relations from Yale. Mr. Zhang is a governing board member of the China-United States Exchange Foundation. He serves on the Hong Kong Financial Services Development Council, as well as the Steering Group on Financial Technologies. Mr. Zhang established the Gaoli Academy at Renmin University with the purpose of expanding the role of liberal arts education in Chinese universities.

DANNEL P. MALLOY

Governor of the State of Connecticut, *ex officio*

NANCY WYMAN

Lieutenant Governor of the State of Connecticut,
ex officio

ALUMNI FELLOW NOMINATING
COMMITTEE 2017–2018

JOHN LUCARELLI '98 M.P.P.M., *Chair*
Greenwich, Connecticut

GINA BOSWELL '89 M.P.P.M., *ex officio*
Vero Beach, Florida

RENATA CESAR '79 B.A.
London, United Kingdom

AKOSUA BARTHWELL EVANS '90 J.D.
Detroit, Michigan

KIMBERLY M. GOFF-CREWS '83 B.A., '86 J.D.,
ex officio
Guilford, Connecticut

JERRY W. HENRY '80 M.DIV.
Atlanta, Georgia

JOAN O'NEILL, *ex officio*
New Haven, Connecticut

RAHUL PRASAD '84 M.S., '87 PH.D., *ex officio*
Alameda, California

E. JOHN RICE, JR. '88 B.A.
Bethesda, Maryland

ANTHONY SABATELLI '81 M.S., '84 PH.D.
Southbury, Connecticut

PULIN SANGHVI '92 B.A.
Redwood City, California

NANCY STRATFORD '77 B.A.
New York, New York

Yale



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