

Your Yale
Your Voice
Your Vote

Yale Corporation
Alumni Fellow
Election

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UNIVERSITY MISSION STATEMENT

Yale is committed to improving the world today and for future generations through outstanding research and scholarship, education, preservation, and practice.

Yale educates aspiring leaders worldwide who serve all sectors of society. We carry out this mission through the free exchange of ideas in an ethical, interdependent, and diverse community of faculty, staff, students, and alumni.



LETTER FROM PRESIDENT SALOVEY

April 2021

Dear Yale Graduate,

Our university has a historic obligation to create knowledge, discover new ways of understanding, and demonstrate the importance of taking actions that are rooted in research and scholarship. The stakes for this work could not be higher. The world needs the very best from Yale.

The university's board of trustees, known formally as the Yale Corporation, plays a key role in furthering Yale's contributions to society and ensuring its continued excellence as a global research university deeply committed to teaching and learning. Over the course of my time as president, this small yet diverse group of dedicated volunteers has helped me to develop Yale's academic strategy in the sciences, social sciences, arts, and humanities; draw talented students to our campus by expanding financial aid throughout the university; recruit exceptional scholars and educators to our faculty across the disciplines; and support both innovation and continuity in our response to the unprecedented challenges of the past year.

The trustees are vital and active partners in the work to strengthen our university and serve the world around us. By participating in the alumni fellow election, you join generations of Yalies past and present in shaping our collective future. Thank you in advance for embracing this responsibility by casting your vote.

Sincerely,



Peter Salovey

President

Chris Argyris Professor of Psychology



THE YALE CORPORATION

The Yale Corporation, or board of trustees, is the university's principal governing body. As fiduciaries, the trustees ensure that Yale's academic and administrative leadership are guided by sound policies and practices, and equipped with adequate resources, to further Yale's mission. In this work, they balance the needs of today's faculty, students, alumni, and staff with those of future generations, and ensure the well-being and excellence of the university.

The Corporation is a uniquely active and small group that includes the president of the university and sixteen Yale graduates: ten appointed successor trustees and six elected alumni fellows. Successor trustees and alumni fellows carry the same responsibilities and duties. In addition, the governor and lieutenant governor of Connecticut are board members *ex officio*.

Drawing from their wide-ranging areas of expertise and common commitment to Yale, trustees address issues of strategic importance and offer guidance to support the stewardship of the university. The Corporation meets multiple times each year with Yale's academic and administrative leaders to review, discuss, and vote on matters such as faculty and senior leadership appointments, the conferral of degrees, major building projects, and operating and capital budgets.

During and between meetings, the trustees connect with members of the Yale community, including faculty, students, alumni, and staff. When they are on campus, some do so formally, in regular meetings with student government and faculty, and others informally, at lunches, university teas, and campus events. Off campus, trustees meet with alumni at a variety of small and large gatherings, engaging on issues of importance to Yale and higher education in general.

To learn more about the Yale Corporation and view a video of several trustees discussing their service on the board, visit yale.edu/trustees.

THE ALUMNI FELLOW ELECTION

The Yale Corporation's six alumni fellows are chosen by their fellow graduates. Each year, the university's alumni are charged with electing a new trustee for a term of six years.

Voting Eligibility and Deadline

According to the University Charter, all graduates of Yale College who have held their degrees for five years or more, all alumni of the graduate and professional schools, and all recipients of Yale honorary degrees are eligible to vote in the election. The polls close at 11:59 p.m. EDT on May 23, 2021. Yale has engaged Election Services Corporation of Melville, New York, to tabulate the votes. Only one vote per person will be recorded.

2021 Candidates for Election

The Alumni Fellow Nominating Committee, a standing committee of the Yale Alumni Association, is composed of graduates from across the university's schools and departments, the secretary of the university, and the vice president for alumni affairs and development. Each year, the committee reviews nominations it receives from alumni around the world, and selects for the alumni fellow election ballot exceptional leaders who have the knowledge and skills to serve Yale as trustees. To create diverse and well-balanced leadership, the committee identifies individuals whose expertise and experience complement those of current trustees.

After soliciting and reviewing nominations, the committee has selected the following individual for the 2021 ballot:

DAVID A. THOMAS

'78 B.A., '84 M.A., '84 M.PHIL., '86 PH.D.

Atlanta, Georgia

In addition to candidates selected by the Alumni Fellow Nominating Committee, the university's Miscellaneous Regulations allow eligible alumni to petition for a place on the ballot. A candidate who has obtained the threshold number of valid signatures, i.e., 3 percent of the eligible voters in the previous year's election, within the time frame designated by the regulations may qualify for the ballot. Petition candidates are placed on the ballot without review by the Alumni Fellow Nominating Committee.

The following individual has qualified to appear on the 2021 ballot. The regulations require a notation that the candidate has been nominated by petition:

VICTOR ASHE

'67 B.A.

Knoxville, Tennessee

The candidates' biographies – as well as those of the current trustees – are included in the following pages. The individual receiving the highest number of votes will become the newest alumni fellow of the Yale Corporation, serving a six-year term beginning July 1, 2021.

Identifying Future Candidates

The Alumni Fellow Nominating Committee encourages all alumni to suggest qualified graduates for its consideration in future elections. Nominations may be submitted at alumni.yale.edu/alumni-fellow-nomination-form.

CANDIDATE



VICTOR ASHE

'67 B.A.

As an undergraduate in Branford College, Victor Ashe majored in history but, he says, “my real degree was in the *Yale Daily News*.” His experiences as a reporter, editor, and political columnist for the paper – at a time when the U.S. civil rights movement and the Vietnam War were coming into sharp focus at Yale and around the world – gave Ashe both “an appreciation for the complexity of the university” and a window onto his future vocation. During a summer internship in Washington, D.C., he interviewed prominent figures in the nation’s capital. Ashe would go on to earn his J.D. from the University of Tennessee College of Law and embark on a decades-long career in public service.

Ashe, born and raised in Knoxville, was elected to the Tennessee House of Representatives shortly after his graduation from Yale. He completed three terms in that office and then was a state senator from 1974 to

1984, sponsoring efforts to increase voter participation, environmental preservation, and access to local records. After two years as executive director of President Ronald Reagan's Commission on Americans Outdoors, he became mayor of Knoxville, where he expanded parks and greenways; increased diversity in the municipal ranks, including hiring the city's first women firefighters; introduced an amendment to the city charter to promote transparency in city government; and established a police civilian review board. For his sixteen years as mayor, Ashe was recognized with the United States Conference of Mayors' Award for Distinguished Public Service in 2003. In 2010 he received the Cornelius Amory Pugsley Award from the American Academy for Park and Recreation Administration for his efforts to significantly develop the city's parks and greenways during his mayoral tenure.

In 2004 Ashe was appointed by President George W. Bush '68 B.A. as U.S. ambassador to Poland. Over five years he traveled to more than two hundred Polish cities and villages, and in 2009 he received the Commander's Cross of the Order of Merit of the Republic of Poland, the country's highest honor conferred on a foreign national. He has served on the boards of AmeriCorps, Fannie Mae, the National League of Cities, and the National Parks Conservation Association; as president of the U.S. Conference of Mayors and of the Tennessee Municipal League; and on the Broadcasting Board of Governors (now the U.S. Agency for Global Media), where he was chair of the board of Radio Free Asia.

In his nearly four decades of full-time public service, Ashe says that his motivating force has been to make changes that ensure that "at the end of the day, the community is better off." He sees the hallmark of Yale leadership as alumni making positive differences

in their own spheres – whether public office, science, education, or other pursuits. Yale also instilled in him a belief in the importance of civility: “You must be willing to tolerate views that you don’t agree with. Your opponent does not need to be your enemy.”

Ashe, who is a past president of the Yale Club of Knoxville, received the Yale Alumni Association’s Distinguished Service Award for the Class of 1967 at his 50th Reunion. He describes the Yale Corporation election as “an incredible, fascinating journey” that has allowed him to connect and reconnect with fellow alumni. With his wife Joan, a former elementary school teacher, he has two adult children: J Victor and Martha. Ashe is an avid traveler who has visited more than one hundred countries, including hiking to the base camp of Mount Everest in Nepal.

Victor Ashe is a petition candidate.

To view a video of Victor Ashe discussing Yale, the university’s mission, and higher education, visit alumni-fellow-election.yale.edu/videos.



CANDIDATE



DAVID A. THOMAS

'78 B.A., '84 M.A., '84 M.PHIL., '86 PH.D.

In 1974 David A. Thomas “arrived at Yale actually not knowing much about it,” a first-generation college student from an under-resourced high school in Kansas City, Missouri. His undergraduate years were a time of gaining confidence by overcoming challenges, of learning to be a scholar and discovering how institutions work. Those lessons occurred both in the classroom – where as an administrative science major he found his scholarly passion in the study of organizational behavior – and outside of it, through his involvement in student advocacy. As a co-chair of the Black Student Alliance at Yale, Thomas had the opportunity to meet frequently with the university’s then-president, Kingman Brewster, who “always treated everyone with respect and never spoke down to us.” For Thomas, that example of leadership has resonated through the decades to inform his own life’s work.

After graduating from Yale College and completing a master’s degree at Columbia University, Thomas returned to New Haven for his second chapter at Yale – this time

as a doctoral student in organizational behavior. There he worked with the psychologist Clayton Alderfer, who, Thomas said, “would become the dominant intellectual figure in my development,” and solidified his scholarly interest in examining the intersection of race, careers, and organizations. More than thirty years later, Thomas has channeled his academic expertise into a distinguished career in higher education: as assistant professor of management at the University of Pennsylvania’s Wharton School beginning in 1986, as the H. Naylor Fitzhugh Professor of Business Administration at Harvard University from 1990 to 2011, and as dean and William R. Berkley Chair of the Georgetown University McDonough School of Business from 2011 until his appointment, in January 2018, as president of Morehouse College in Atlanta, Georgia.

At Morehouse – the only historically black college or university (HBCU) dedicated to the education of men – Thomas has led an unprecedented push to expand the college’s endowment and outreach, raising \$150 million in his first three years in the presidency and launching an online program that enables men of color to return to college to complete their degrees. He has spurred Morehouse to new levels of eminence in the STEM disciplines, reinforced the college’s status as a national leader in combating institutional racism, and spearheaded a strategic plan that includes a \$500 million capital campaign, the second-largest fundraising effort attempted by an HBCU.

Both in and beyond higher education, Thomas is widely recognized for his expertise in organizational and leadership development. Throughout his career he has consulted for a range of organizations, including many Fortune 500 companies. He has served on the boards of the American Red Cross, Commonfund, Partners HealthCare (now Mass General Brigham), Shady Hill School, DTE Energy,

and the Cambridge Trust Company, and is a co-founder of Harvard Divinity School's Urban Ministries Executive Program as well as the Black Corporate Directors Conference. Thomas is the co-author of three books on issues such as equity, advancement, and diversity, and has published numerous studies and scholarly articles in major journals. He has received both the George R. Terry Book Award and the Award for Contributions to the Theory and Practice of Mentoring from the Academy of Management, and was honored with the Beacon Award from the National Executive Forum in 2012. From 2001 to 2005 he served on the Yale School of Management Board of Advisors.

Thomas and his wife, Willetta Lewis – who worked on the staff of Yale's Afro-American Cultural Center during Thomas's years as a graduate student – have three adult children: Sommer, David Jr., and Nelson.

David A. Thomas was selected by the Alumni Fellow Nominating Committee of the Yale Alumni Association.

To view a video of David A. Thomas discussing Yale, the university's mission, and higher education, visit alumni-fellow-election.yale.edu/videos.



CURRENT TRUSTEES 2020-2021



Peter Salovey



Joshua Bekenstein



Michael J. Cavanagh



Charles W. Goodyear IV



Catharine Bond Hill



William E. Kennard



Ann Miura-Ko



Carlos R. Moreno



E. John Rice, Jr.



Eve Hart Rice



Joshua L. Steiner



David Sze



Annette Thomas



Kate Walsh



Michael Warren



Lei Zhang

Peter Salovey '86 PH.D.

Peter Salovey is the twenty-third president of Yale University and the Chris Argyris Professor of Psychology. Since becoming president in July 2013, he has led the development of new programs and facilities, strengthened partnerships worldwide, increased access to a Yale College education, and enhanced multidisciplinary collaboration and entrepreneurial opportunity for faculty and students. Other roles at Yale included serving as chair of the Department of Psychology (2000 to 2003); dean of the Graduate School of Arts and Sciences (2003 to 2004); dean of Yale College (2004 to 2008); and provost (2008 to 2013). President Salovey earned a Ph.D. (psychology) at Yale in 1986. He has authored or edited over a dozen books translated into eleven languages and published hundreds of journal articles and essays in social psychology. With John D. Mayer, he developed a broad framework called “emotional intelligence.” In addition to teaching and mentoring scores of graduate students, President Salovey has won both the William Clyde DeVane Medal for Distinguished Scholarship and Teaching in Yale College and the Lex Hixon '63 Prize for Teaching Excellence in the Social Sciences. In 2013, he was elected to the American Academy of Arts and Sciences and the National Academy of Medicine.

Joshua Bekenstein '80 B.A.

Joshua Bekenstein is a co-chair of Bain Capital and has many years of experience both as a senior executive of a large investment firm and as a director of companies in various business sectors. After graduating from Yale and earning an M.B.A. from Harvard Business School, Mr. Bekenstein helped found Bain Capital, which has grown from its inception in 1984 into a private alternative asset management firm with more than one thousand employees in twenty-two offices on four continents. Prior to joining Bain Capital, Mr. Bekenstein spent several years doing strategic consulting at Bain & Company.

He serves on the boards of Bright Horizons Family Solutions, BRP (Bombardier Recreational Products), Canada Goose, and Michaels Stores. Philanthropically, Mr. Bekenstein chairs the board of the Dana-Farber Cancer Institute and is a member of the boards of New Profit, the Environmental Defense Fund, and the Southern Poverty Law Center. At Yale Mr. Bekenstein has served on the Corporation Committee on Investments and the School of Management Board of Advisors. He also served as an at-large member of the University Council, co-chair of the Yale Tomorrow Campaign, and a member of the Yale Development Council. He was named a successor trustee in 2013.

Michael J. Cavanagh '88 B.A.

Michael J. Cavanagh is the chief financial officer of Comcast Corporation, a Fortune 30 global media and technology company with three primary businesses: Comcast Cable, NBCUniversal, and Sky. Comcast Corporation has approximately 190,000 employees worldwide and \$110 billion in annual revenue. In his role Mr. Cavanagh oversees all financial functions, corporate development, strategic planning, and Comcast Ventures, the company's venture capital firm. He joined Comcast in 2015 after spending more than twenty years in the financial services industry. From 2012 to 2014 he was co-chief executive officer of JPMorgan Chase & Co.'s Corporate & Investment Bank, a global leader in its industry with over \$30 billion in revenue and more than fifty thousand employees located in over fifty countries. Previously he served as JPMorgan Chase's CFO for six years, from the time of its 2004 merger with Bank One through the financial crisis. Immediately prior to joining Comcast, he briefly served as co-president and co-chief operating officer of The Carlyle Group, a leading global alternative asset manager. Mr. Cavanagh received a B.A. in history from Yale and a J.D. from the University of Chicago. He is a member of the Council on Foreign Relations. From 2017 to 2020 he served as a non-trustee member of the Yale Corporation Committee on Investments. He was appointed a successor trustee in 2020.

Charles W. Goodyear IV '80 B.S.

Charles W. Goodyear IV is the president of Goodyear Capital Corporation and Goodyear Investment Company and the former chief executive officer of BHP Billiton, the world's largest diversified resources company.

After graduating from Yale, he earned an M.B.A. from the Wharton School at the University of Pennsylvania in 1983. He joined BHP Billiton as chief financial officer in 1999, was appointed chief development officer in 2001, and became CEO in 2003. Mr. Goodyear held previous positions as executive vice president at Kidder, Peabody & Co., a Wall Street investment bank, and senior vice president and CFO of Freeport-McMoRan Inc., a natural resources company. He was CEO-designate of Temasek Holdings, an investment company wholly owned by the Singapore Minister for Finance, from March until August 2009, and served on Temasek's board from February through August 2009. He also is a director of several companies and organizations and chair of the BHP Foundation, which works to address issues of sustainable global development. At Yale Mr. Goodyear was a member of the Yale Tomorrow Campaign Committee and currently serves on the President's Council on International Activities and the advisory board of the Jackson Institute for Global Affairs. He was named a successor trustee in 2011.

Catharine Bond Hill '85 PH.D.

Catharine Bond Hill is managing director of Ithaca S&R, Ithaca Harbors. In her role, she leads the company's research and consulting initiatives to improve access to higher education and enhance student outcomes. From 2006 to 2016 Ms. Hill served as president of Vassar College, where she expanded support for students from diverse socioeconomic backgrounds. Prior to her Vassar presidency, she served as provost of Williams College, where she held chief academic and financial officer responsibilities. Ms. Hill is a noted economist whose research focuses on the affordability of and access to higher education, as well as

on economic development and reform in Africa. At the start of her career she worked for the World Bank and the Fiscal Analysis Division of the U.S. Congressional Budget Office. She also served as the fiscal/trade advisor, and later head, of the Harvard Institute for International Development's Project on Macroeconomic Reform, working in Zambia's Ministry of Finance and with the Bank of Zambia. Ms. Hill graduated *summa cum laude* from Williams College, and earned B.A. and M.A. degrees at Brasenose College, University of Oxford, with first-class honors in politics, philosophy, and economics. She completed her Ph.D. in economics at Yale in 1985. She has received scholarly awards, grants, and fellowships from the American Council of Learned Societies, Brookings Institution, National Science Foundation, and Social Science Research Council, among other organizations. In 2011 she joined the board of Yale-NUS College. She previously served on the board of the College Board and the NCAA Division III Presidents Council. Ms. Hill was elected an alumni fellow in 2013 and was named a successor trustee and senior trustee in 2018.

William E. Kennard '81 J.D.

William E. Kennard is co-founder and chair of Velocitas Partners, LLC, an asset management firm. Before founding Velocitas Partners, Mr. Kennard was U.S. ambassador to the European Union. Appointed by President Obama in November 2009, he promoted transatlantic trade and investment and worked to eliminate regulatory barriers to commerce. Prior to his appointment as U.S. ambassador, he was managing director of the global private equity firm the Carlyle Group, where he led investments in the telecommunications and media sectors. Mr. Kennard also served as general counsel and later as chair of the Federal Communications Commission. He graduated Phi Beta Kappa from Stanford University. After earning a law degree at Yale, he joined the firm of Verner, Liipfert, Bernhard, McPherson and Hand (now DLA Piper), where he was a partner and member of the board of directors. Mr. Kennard

is chair of the board of AT&T, Inc., and serves on the boards of Ford Motor Company, MetLife, Inc., and Duke Energy Corporation. He also is a director and the treasurer of the International African American Museum. A former member of the University Council, he was named a successor trustee in 2014.

Ann Miura-Ko '98 B.S.

Ann Miura-Ko is a co-founding partner at Floodgate, a seed-stage venture capital firm with notable investments in companies including Lyft, Twitter, Twitch, Refinery29, and Okta. Known for her visionary investments, she was one of the first investors in Lyft, Refinery29, and Xamarin. Beyond her expertise in marketplaces and consumer applications, Ms. Miura-Ko is also well known for her highly technical investments, work that has earned her repeat appearances on the *Forbes* Midas List and *The New York Times* list of top twenty venture capitalists worldwide. At Stanford University – from which she earned her Ph.D. with a focus on mathematical modeling of cybersecurity – she is a lecturer in engineering, teaching on topics from blockchain to intelligent growth for startups. In addition, she is a co-director of the competitive Stanford Mayfield Fellows Program, which helps train undergraduates to become technology leaders. Ms. Miura-Ko is a co-founding member of AllRaise, an organization dedicated to increasing the success and prevalence of female funders and founders. She also co-leads AllRaise's Founders for Change, a group of more than one thousand venture-backed founders committed to improving diversity and inclusion within their companies. Ms. Miura-Ko received a B.S. in electrical engineering from Yale. As an alumna, she has served on the School of Engineering & Applied Science Leadership Council and as a non-trustee member of the Corporation Committee on Investments. She was elected an alumni fellow in 2019.

Carlos R. Moreno '70 B.A.

Carlos R. Moreno has spent his life dedicated to the pursuit of justice. Following a distinguished career as a jurist and public servant, he is currently an independent mediator with Judicial Arbitration and Mediation Services, serving clients in the state of California. A first-generation Mexican-American and fluent Spanish speaker, Justice Moreno most recently served as the U.S. ambassador to Belize, focusing on citizen security, economic development, and other foreign assistance projects. From 2001 to 2011 he held the position of associate justice on the Supreme Court of California, becoming the third Latino to serve the state in this capacity. During his tenure, he authored more than 140 majority opinions in cases ranging from LGBT rights to arbitration to insurance coverage. Prior to his appointment to the court, he served as a prosecutor for the Los Angeles City Attorney's office and spent fifteen years as a trial judge, including service as a judge of the U.S. District Court for the Central District of California. Justice Moreno has been recognized for his advocacy for gender equality, the rights of children and the disabled, and diversity in the legal profession. The Hispanic National Bar Association (2009) and Mexican American Bar Association Foundation (2011) both have honored him with lifetime achievement awards. In 2009 he received the Yale Medal for outstanding service to the university. He has served on the Alumni Schools Committee and the Yale Alumni Association Board of Governors, and was a co-founder of the Yale Latino Alumni Association. Justice Moreno was elected an alumni fellow in 2020.

E. John Rice, Jr. '88 B.A.

E. John Rice, Jr. is the founder and chief executive officer of Management Leadership for Tomorrow (MLT), a national nonprofit organization that equips underrepresented minorities with skills, coaching, and relationships required to become high-impact leaders in corporations, nonprofits, and entrepreneurial ventures. Serving more than eight thousand students and professionals nationwide, MLT is

a leading source of minority talent at its blue-chip partner companies including Goldman Sachs, Google, Citi, and Target, as well as at the nation's top M.B.A. programs. Mr. Rice has been featured on CNN and on the cover of *Fortune*, and was named one of *Forbes's* top thirty social entrepreneurs in the world. Prior to founding MLT, Mr. Rice was an executive with the National Basketball Association, where he served as managing director of NBA Japan and as director of marketing for Latin America. Before joining the NBA, Mr. Rice spent four years with the Walt Disney Company in new business development and marketing. He is a director of Walker & Dunlop, an NYSE-traded real estate finance company; was appointed to President Obama's Advisory Commission on Educational Excellence for African Americans and to the President's Board of Advisors on Historically Black Colleges and Universities; and serves on several nonprofit boards, including the Woodrow Wilson National Fellowship Foundation and the venture philanthropy fund New Profit. Mr. Rice received his B.A. in Latin American studies, with honors, from Yale, and his M.B.A. from Harvard Business School. A former member of the University Council, he was elected an alumni fellow in 2011 and appointed a successor trustee in 2017.

Eve Hart Rice '73 B.A.

Eve Hart Rice is an author, artist, psychiatrist, and co-president and treasurer of the Rice Family Foundation. Dr. Rice, a member of the first four-year coeducational class of Yale College, spent twelve years as a freelance author and artist of children's books, writing and/or illustrating eighteen titles for HarperCollins, Macmillan, and other publishers after earning her B.A. She subsequently earned an M.D. from the Mount Sinai School of Medicine and completed a residency in psychiatry at Cornell University. She then served as a staff psychiatrist, an inpatient unit chief, outpatient pharmacologist, and clinical assistant professor of psychiatry at Weill Cornell

Medical College. Dr. Rice's philanthropic work has focused on grant-making in the arts, education, health, and the environment. This has included efforts at Yale to help build an urban studies program, foster public service careers for women, support collections at the Yale University Art Gallery and libraries, and promote international research experiences for students. Dr. Rice served on the University Council from 1998 until 2014 and was its president from 2011 to 2014. She was awarded the Yale Medal in 2009 and helped found YaleWomen, a Yale Alumni Association shared interest group for all alumnae. She was elected an alumni fellow in 2015.

Joshua L. Steiner '87 B.A.

Joshua L. Steiner is a senior advisor at Bloomberg L.P., where he was previously head of industry verticals. During his tenure, he has overseen the company's venture capital fund, corporate development and strategy teams, and non-financial businesses, including Bloomberg Government, Bloomberg Law and Tax, and Bloomberg New Energy Finance. He also has led company-wide initiatives in data privacy, emerging markets growth, and market liberalization. Prior to joining Bloomberg, Mr. Steiner was co-founder and co-president of Quadrangle Group LLC, a private equity and asset management firm focused on media and communications services. While at Quadrangle, he invested in and served on the boards of companies in the United States, Europe, and India, and shared oversight of Quadrangle's public equity, distressed debt, and asset management businesses. Before co-founding Quadrangle in March 2000, Mr. Steiner was a managing director at Lazard Frères & Co. LLC. After graduating from Yale and earning an M.St. from Oxford University, he served as chief of staff at the U.S. Department of the Treasury. He currently is on the boards of Castleton Commodities, a global trading and infrastructure company; Engineers Gate, a quantitative investment firm; and several technology startups. He also is a member of the Council on Foreign Relations, the board of directors of the International Rescue Committee, and

the board of overseers of the Agora Institute at Johns Hopkins University. He previously served as vice chair of the board of the New York Public Library, of which he now is an honorary trustee. At Yale he has been a member of the University Council and of the Yale Development Council. He was appointed a successor trustee in 2018.

David Sze '88 B.A.

David Sze is a partner at Greylock Partners, where he invests primarily in consumer technology companies. He has appeared frequently on the *Forbes* Midas List and is recognized as a top technology investor. Mr. Sze joined Greylock in 2000 and served as its senior managing partner from 2012 to 2017. Known for his expertise in partnering with entrepreneurs to deliver breakthrough technology to consumers, he invested in Facebook when it was still a closed network of seven million college students, and served as a board observer from 2006 to 2012. He also was a member of the board of LinkedIn, helping transition the company from early growth through its IPO and subsequent acquisition by Microsoft in 2016. From 2009 to 2015, Mr. Sze was a director of Pandora Media. Prior to Greylock, he helped lead Excite, one of the first Internet search engines, and its successor Excite@Home. He also held positions in the games industry, at Electronic Arts and Crystal Dynamics, focused on product marketing and development. Mr. Sze currently serves as a director of several private startups and is a member of the board of advisors for Northern Lights Venture Capital. In addition to his professional responsibilities, he is a trustee of The Rockefeller University. He serves as a member of the Stanford Graduate School of Business's Entrepreneurial Company of the Year (ENCORE) Award Committee and the Stanford Interdisciplinary Life Sciences Council. Mr. Sze holds a B.A. in economics and political science from Yale and an M.B.A. from Stanford University. At Yale, he served on the President's Advisory Committee on Digital Yale and was appointed a successor trustee in 2018.

Annette Thomas '93 PH.D.

Annette Thomas is chief executive officer of Guardian Media Group, the parent company of *The Guardian* and *The Observer*. In her twenty-five-year career, she has overseen some of the leading academic publishing and data analytics companies in the world. A trained scientist, Ms. Thomas earned her undergraduate degree from Harvard and a Ph.D. in cell biology and neuroscience from Yale. Upon graduation, she joined the journal *Nature* as an associate editor for cell biology. She became launch editor of *Nature Cell Biology* in 1999 and created the *Nature Reviews* series, one of the most highly cited scientific review journals. Ms. Thomas was appointed managing director of Nature Publishing Group in 2000 and later served as chief executive officer of Nature Publishing Group's parent company, Macmillan Publishers Ltd., where her responsibilities included global education and consumer book publishing. In 2012 Ms. Thomas became CEO of Macmillan Science and Education, where she introduced new technology and business models, launched Digital Science, a pioneering technology start-up incubator, and led the organization through its merger with Springer Science and Business Media. Most recently, Ms. Thomas was CEO of Web of Science Group, a company that provides research insights and analytics to researchers and research institutions worldwide. Ms. Thomas was recognized with the Kim Scott Walwyn Prize for exceptional women in publishing and is a recipient of the Wilbur Lucius Cross Medal, awarded by Yale's Graduate School of Arts and Sciences. She has served as a member of the Board of Scientific Counselors for the National Center for Biotechnology Information and on the board of Creative Commons. She was elected an alumni fellow in 2016.

Kate Walsh '77 B.A., '79 M.P.H.

Kate Walsh is president and chief executive officer of Boston Medical Center (BMC), a private, not-for-profit academic medical center that disproportionately serves low-income patients and anchors the BMC Health System

with an operating revenue of \$2.8 billion. In her role, Ms. Walsh leads the BMC and the Boston Medical Center HealthNet Plan, which provides health insurance and access to care to nearly three hundred thousand low-income individuals. In partnership with the dean of the Boston University School of Medicine, she oversees the school's faculty practice plan. After earning her undergraduate and graduate degrees from Yale, Ms. Walsh served in a variety of positions in New York City hospitals. She returned to her home city of Boston in 1988, first as an assistant general director in medical services at Massachusetts General Hospital (MGH). During a fourteen-year tenure at MGH she advanced twice, ultimately becoming senior vice president of medical services and of the MGH Cancer Center. Prior to her current role, Ms. Walsh served as executive vice president and chief operating officer of Brigham Health and as chief operating officer of Novartis Institutes for BioMedical Research. She is chair of the Council of Teaching Hospitals and Health Systems for the Association of American Medical Colleges and previously served as chair of the Massachusetts Hospital Association. She is also a director of the Boston Public Health Commission, the Federal Reserve Bank of Boston, and Pine Street Inn, a Boston-based organization that supports and advocates for homeless individuals. Ms. Walsh has served on the University Council and was a non-trustee member of the Yale Corporation Committee on the School of Medicine prior to her election as an alumni fellow in 2017.

Michael Warren '90 B.A.

Michael Warren is the global managing director of Albright Stonebridge Group, a business strategy firm he co-founded in 2009, where he advises clients at the intersection of the public, private, and social sectors. For the past two decades, Mr. Warren has built a career as a leader in financial services, international business, and government policy. A longtime resident of Washington, D.C., he is also

known for his engagement in local and national politics. Prior to establishing Albright Stonebridge Group, he worked at McKinsey & Company, focusing on technology and financial institution practices. He was executive director of the National Economic Council at the White House under President Clinton, and served in the Office of the Secretary of the U.S. Department of Labor. During President Obama's first term, Mr. Warren became senior advisor in the White House Presidential Personnel Office, overseeing appointments for government economic agencies. President Obama also appointed him to the Overseas Private Investment Corporation (OPIC) board of directors. Mr. Warren is a director of Commonfund, an asset management firm serving nonprofit organizations, and of Walker & Dunlop, a commercial real estate finance company. At Yale, he serves on the School of Management Board of Advisors and on the President's Council on International Activities. Mr. Warren received a B.A. in history from Yale and a degree in philosophy, politics, and economics from Balliol College at Oxford University, where he was a Rhodes Scholar. A former member of the University Council, he was elected an alumni fellow in 2018.

Lei Zhang '02 M.A., '02 M.B.A.

Lei Zhang is the founder and chief executive officer of Hillhouse Capital Management, an investment platform that partners with visionary entrepreneurs to build businesses and position them for long-term success. Since its founding in 2005, Hillhouse has worked with companies in the technology, healthcare, consumer, and business services sectors. In addition to leading Hillhouse, Mr. Zhang is deeply involved in educational endeavors. He earned his M.B.A. and M.A. in international relations from Yale and serves as co-chair of the Yale Asia Development Council. Mr. Zhang received his B.A. in economics from China's Renmin University, of which he is vice chair of the board of trustees, and where he has made gifts to help establish the

Hillhouse Academy and the Artificial Intelligence Institute. He is a founding trustee and chair of the Development Council of Westlake University, China's first graduate-level university dedicated to advancing research in the basic sciences, and was a founding donor of the Westlake University Endowment. Mr. Zhang was appointed a successor trustee in 2016.

Ned Lamont

Governor of the State of Connecticut,
ex officio

Susan Bysiewicz

Lieutenant Governor of the State of Connecticut,
ex officio

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Rye, New York



Kate Walsh
'77 B.A., '79 M.P.H.
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Call for Nominations

The Alumni Fellow Nominating Committee invites alumni to nominate other graduates for the role of alumni fellow. Nominations for future elections may be submitted at alumni.yale.edu/alumni-fellow-nomination-form.

