

2019 Yale Corporation Alumni Fellow Election



Yale

April 2019

Dear Yale Graduate,

The Yale Corporation – the university’s board of trustees – plays a vital role in supporting Yale’s mission, progress toward its goals, and continued excellence as the global research university most committed to teaching and learning. In the six years that I have been president, this small yet diverse group of dedicated volunteers has helped to shepherd forward a major renewal of the university’s academic and administrative leadership, overseen the completion and inception of a series of transformative facilities projects, and guided the development of our strategy for the arts, humanities, sciences, and social sciences – the cornerstones of our academic priorities.

Each year, you and your fellow graduates are charged with electing a new trustee for a term of six years. This is an important responsibility. I encourage you to read the following materials carefully and then to cast your vote for one of the candidates. Each of these impressive individuals would contribute an important set of experiences and skills to Yale’s endeavors.

Sincerely,

A handwritten signature in black ink, appearing to read "Peter Salovey". The signature is fluid and cursive, with the first name "Peter" and last name "Salovey" clearly distinguishable.

Peter Salovey

President

Chris Argyris Professor of Psychology

THE ALUMNI FELLOW ELECTION

It is my pleasure to invite you to vote in this year's Yale Corporation Alumni Fellow Election, which will determine the newest alumni fellow of the university's board of trustees. The individual receiving the highest number of votes will begin a six-year term on July 1, 2019.

The Standing Committee for the Nomination of Alumni Fellows of the Yale Alumni Association nominates exceptional leaders with the knowledge and skills to serve the Corporation's governing and advisory activities in support of Yale's mission. To create diverse and well-balanced leadership, the committee identifies individuals whose expertise and experience complement those of current trustees. After soliciting nominations from the alumni community and university leaders, the committee has selected the following:

ANN MIURA-KO '98 B.S.
Menlo Park, CA

CAROL MCPHILLIPS ROBERTS '81 B.S.
Collierville, TN

Biographies of each candidate, along with those of the current trustees, are included in the voting materials.

All graduates of Yale College who have held their degrees for five years or more, all alumni of the graduate and professional schools, and all recipients of Yale honorary degrees are eligible to vote in the election. The polls close at 11:59 p.m. EDT on May 19, 2019. As in past years, Election Services Corporation of Ronkonkoma, New York, is tabulating the votes and will record only one vote per person.

As you cast your ballot, please consider providing the committee with suggestions for other graduates who should be considered for future elections. Nominations may be submitted at <https://alumni.yale.edu/alumni-fellow-nomination-form>.

By order of the Corporation:

A handwritten signature in black ink, reading "Kimberly M. Goff-Crews". The signature is fluid and cursive, with the first letters of each word being capitalized and prominent.

Kimberly M. Goff-Crews

Secretary and Vice President for Student Life

New Haven, April 2019

THE YALE CORPORATION

The Yale Corporation, or board of trustees, is the university's principal governing body. In comparison to those at many other institutions of higher education, Yale's board is small and plays a uniquely active role in university governance.

As fiduciaries, the trustees ensure that Yale's academic and administrative leadership are guided by sound policies and practices, and equipped with adequate resources, to further Yale's mission. In this work, they balance the needs of today's faculty, students, alumni, and staff with those of future generations.

The Corporation has sixteen trustees: ten appointed successor trustees, each limited to two six-year terms; and six elected alumni fellows, chosen by alumni for staggered six-year terms. Successor trustees and alumni fellows carry the same responsibilities and duties. The president of the university chairs the board. In addition, the governor and lieutenant governor of Connecticut are board members *ex officio*. The Corporation has thirteen standing committees with responsibilities outlined in the by-laws.

The Corporation convenes in person several times a year to review and discuss issues with Yale's academic and administrative leaders, and to vote on matters such as faculty and senior leadership appointments, the conferral of degrees, major building projects, and operating and capital budgets. During and between meetings, trustees consider issues of strategic importance, offer guidance, and gather information that supports the stewardship of the university.

While on campus, the trustees meet with members of the Yale community, including faculty, staff, and students. Some meet formally, in regular meetings with student government and faculty; and others informally, at lunches, university teas, and campus events. Off campus, trustees represent the university at events and engage in issues of importance to Yale and higher education in general.

YALE MISSION & GOALS

Mission Statement

Yale is committed to improving the world today and for future generations through outstanding research and scholarship, education, preservation, and practice. Yale educates aspiring leaders worldwide who serve all sectors of society. We carry out this mission through the free exchange of ideas in an ethical, interdependent, and diverse community of faculty, staff, students, and alumni.

Strategic Goals for the University

<https://president.yale.edu/goals>



CANDIDATE
ANN MIURA-KO
'98 B.S.

On the wall of Ann Miura-Ko's office are two photographs dating to March 1997, during her junior year in Yale College. In the first, Miura-Ko sits in Hewlett-Packard's headquarters in Palo Alto, California, next to Lewis E. Platt, then the company's chief executive. The second is nearly identical, except that the seat previously occupied by Miura-Ko is filled by Microsoft founder Bill Gates.

The pictures were a gift from Platt after Miura-Ko's ten-day visit to the HP offices, during which she shadowed the CEO, met other executives, and attended the announcement of a new partnership with Microsoft. To Miura-Ko, who majored in electrical engineering and went on to become a Silicon Valley pioneer, the experience was a harbinger of future possibilities, proof that "with a Yale education, anything is possible." It was also "a quintessential Yale story" — the setting in motion of "a series of events that literally changed my life." Had she not taken a work-study job with D. Allan Bromley, Yale's dean of engineering, she would not have been in Dunham Laboratory when the dean needed a student to give Platt a tour of the campus. Had she not led that tour, or mentioned that she hailed from the Bay Area, she never would have ended up in a whirlwind spring break externship at HP, witness to the burgeoning promise of the tech industry.

Today, Miura-Ko is a co-founder and managing partner of Floodgate, a venture capital firm that has provided initial funding for companies including Twitter, Twitch, Refinery29, and Okta. In 2010 Miura-Ko was the lead seed investor in Lyft, on whose board she sits. She is known for her visionary investments in marketplaces, artificial intelligence, and cybersecurity, work that has landed her on the *Forbes* Midas List for two years running. At Stanford University — from which she earned her PH.D. with a focus

on mathematical modeling of cybersecurity — she is a lecturer in engineering, teaching on topics from blockchain to intelligent growth for startups. She is a co-director of the competitive Stanford Mayfield Fellows Program, which trains undergraduates to become technology entrepreneurs, and a co-founding member of AllRaise, an organization dedicated to diversity in funders and founders. She co-leads AllRaise’s Founders for Change, a group of more than 900 venture-backed founders committed to improving diversity and inclusion within their companies.

At Yale, Miura-Ko has served on the School of Engineering & Applied Science Leadership Council and as a non-trustee member of the Corporation Committee on Investments. The trustees, she observes, are called on to anticipate the future much as a venture capitalist does: “Yale can have an important voice in how we create our future leaders” — global citizens who combine technical literacy with civic engagement. The key question, Miura-Ko says, is: “How will education change in the future to reflect the needs of society?”

One of Miura-Ko’s treasured Yale memories is of working feverishly on her senior project with three classmates. Together they designed a team of robots to compete in the Paris Robocup Tournament, reaching the quarterfinals. “We were young and inexperienced, but Yale gave us the resources to compete,” Miura-Ko explains, adding: “at Yale you pursue the things that you love, because if you can pursue the things you love, you will be great at them, and if you’re great at the things that you do at Yale, then you will have many opportunities to do everything that you want to do in the future. That’s a deep promise, and I’ve seen it fulfilled over and over again.”



Miura-Ko and her husband — Albert Ko, also a member of the Class of 1998 — have three young children, Abby, Aaron, and Anton.



CANDIDATE

CAROL MCPHILLIPS ROBERTS
'81 B.S.

When Carol Roberts arrived in New Haven in 1977, Yale College was on the cusp of celebrating its first decade of coeducation. Studying mechanical engineering and competing as a varsity athlete, Roberts quickly learned to thrive in arenas still relatively new to women at that point in Yale's history. It was, she recalls, "a formative experience for leadership." Over the course of three-plus decades, that experience would propel her through the ranks of the International Paper company, from which she retired as chief financial officer in 2017.

What was it like to spend an entire career with the company where she took her first job after graduation? For Roberts, it was an invaluable journey. She began in engineering and operations at the firm's paper mill in Mobile, Alabama, in 1981. Ten years later, she became International Paper's first female mill manager, and by 1997 she had risen to the first of her several vice presidencies with the company. Of her ultimate role as chief financial officer, which she held from 2011 until her retirement, she says, "it was a wonderful job, because it's at the heart of any organization — you've got to have the resources and make the right choices about how to apply them." During her tenure in that position, she was recognized as a top executive by *Institutional Investor* magazine for five consecutive years. Looking back, Roberts takes particular pride in having been a witness to — and participant in — a major global corporation's evolution from traditional to an engaging and progressive mindset: "I got to be a really big part of the development of that culture," she says. Today, Roberts is on the boards of Alcoa (whose audit committee she chairs), the VF Corporation, and Divergent 3D.

Roberts also finds ample opportunity to remain connected to her alma mater. She is a founding member of Yale WISER — the Women's Intercollegiate Sports Endowment

and Resource, which supports women athletes in their training, competition, and post-graduation networking — and a board member of the Field Hockey Association. She meets regularly with current student athletes to offer mentorship and inspiration, and the Carol Roberts Field House — home to both the field hockey and softball teams — opened in 2018, a tribute to the vibrant sense of lifelong community that she found as an athlete. In 2009, Roberts received the Yale Athletics George H.W. Bush Lifetime of Leadership Award.

Away from the field, Roberts has served on the University Council (from 2015 to 2018) and the School of Engineering & Applied Science Leadership Council (from 2012 to 2017). This involvement, together with her diverse set of professional experiences, inspired her candidacy for the role of alumni fellow. She describes the Yale Corporation as a crucial strong partner in the governance and leadership of the university, and the trustees as a resource and sounding board: “Yale is a special place, blessed with incredible resources, and the importance of the Yale Corporation is helping to ensure that the institution is progressing towards the right goals and making good decisions for Yale’s long-term success.”



Roberts and her husband, Craig, live southeast of Memphis, Tennessee, where the temperate year-round climate suits her active lifestyle. When she is not running outdoors, reading, or traveling, she is most likely to be found spending time with her two adult daughters, both of whom

live nearby; her four-year-old grandson; and her dog, Sampson. Family, she explains, is her “highest passion,” but Yale, one senses, is a very close second. Coming here as a student, Roberts says, was “the opening of a giant door — four years that changed the trajectory of my life.”

YALE CORPORATION 2018–2019



PETER SALOVEY '86 PH.D.

Peter Salovey is the twenty-third president of Yale University and the Chris Argyris Professor of Psychology. Since becoming president in July 2013, he has led the development of new programs and facilities, strengthened partnerships worldwide, increased access to a Yale College education, and enhanced interdisciplinary collaboration and entrepreneurial opportunity for faculty and students. Other leadership roles at Yale included serving as chair of the Department of Psychology (2000 to 2003); dean of the Graduate School of Arts and Sciences (2003 to 2004); dean of Yale College (2004 to 2008); and provost (2008 to 2013). President Salovey earned a PH.D. (psychology) at Yale in 1986. He has authored or edited over a dozen books translated into eleven languages and published hundreds of journal articles and essays in social psychology. With John D. Mayer, he developed a broad framework called “emotional intelligence.” In addition to teaching and mentoring scores of graduate students, President Salovey has won both the William Clyde DeVane Medal for Distinguished Scholarship and Teaching in Yale College and the Lex Hixon '63 Prize for Teaching Excellence in the Social Sciences. In 2013, he was elected to the American Academy of Arts & Sciences and to the National Academy of Medicine.



JOSHUA BEKENSTEIN '80 B.A.

Joshua Bekenstein is a co-chairman of Bain Capital and has many years of experience both as a senior executive of a large investment firm and as a director of companies in various business sectors. After graduating from Yale and earning an M.B.A. from Harvard Business School, Mr. Bekenstein helped found Bain Capital, which has grown from its inception in 1984 into a private alternative asset management firm with more than 900 employees in ten offices in seven countries around the world. Prior to joining Bain Capital, Mr. Bekenstein spent several years doing strategic consulting at Bain & Company. He serves on the boards of Bright Horizons Family Solutions, BRP (Bombardier Recreational Products), Canada Goose, Michaels Stores, and TOMS Shoes. Philanthropically,

Mr. Bekenstein chairs the board of the Dana-Farber Cancer Institute and is a member of the board of trustees of City Year. At Yale Mr. Bekenstein has served on the Corporation Committee on Investments and the School of Management Board of Advisors. He also served as an at-large member of the University Council, co-chair of the Yale Tomorrow Campaign, and a member of the Yale Development Council. He was named a successor trustee in 2013.



CHARLES W. GOODYEAR IV '80 B.S.

Charles W. Goodyear IV is the president of Goodyear Capital Corporation and Goodyear Investment Company and the former chief executive officer of BHP Billiton, the world's largest diversified resources company.

After graduating from Yale, he earned an M.B.A. from the Wharton School at the University of Pennsylvania in 1983. He joined BHP Billiton as chief financial officer in 1999, was appointed chief development officer in 2001, and became CEO in 2003. Mr. Goodyear held previous positions as executive vice president at Kidder, Peabody & Co., a Wall Street investment bank, and senior vice president and chief financial officer of Freeport-McMoRan Inc., a natural resources company. He was CEO-designate of Temasek Holdings, an investment company wholly owned by the Singapore Minister for Finance, from March until August 2009, and served on Temasek's board from February through August 2009. He also is a director of several companies and organizations and chairman of the BHP Foundation, which works to address issues of sustainable global development. At Yale Mr. Goodyear was a member of the Yale Tomorrow Campaign Committee and currently serves on the President's Council on International Activities and the advisory board of the Jackson Institute for Global Affairs. He was named a successor trustee in 2011.



CATHARINE BOND HILL '85 PH.D.

Catharine Bond Hill is managing director of Ithaca S&R, Ithaca Harbors. In her role, she leads the company's research and consulting initiatives to improve access to higher education and enhance student

outcomes. From 2006 to 2016 Ms. Hill served as president of Vassar College, where she expanded support for students

from diverse socioeconomic backgrounds. Prior to her Vassar presidency, she served as provost of Williams College, where she held chief academic and financial officer responsibilities. Ms. Hill is a noted economist whose research focuses on the affordability of and access to higher education, as well as on economic development and reform in Africa. At the start of her career she worked for the World Bank and the Fiscal Analysis Division of the U.S. Congressional Budget Office. She also served as the fiscal/trade advisor and then head of the Harvard Institute for International Development's Project on Macroeconomic Reform, working in Zambia's Ministry of Finance and with the Bank of Zambia. Ms. Hill graduated summa cum laude from Williams College, and earned B.A. and M.A. degrees at Brasenose College, University of Oxford, with first-class honors in politics, philosophy, and economics. She completed her PH.D. in economics at Yale in 1985. She has received scholarly awards, grants, and fellowships from the American Council of Learned Societies, Brookings Institution, National Science Foundation, and Social Science Research Council, among other organizations. In 2011 she joined the board of Yale-NUS College. She previously served on the board of the College Board and the NCAA Division III Presidents Council. Ms. Hill was elected an alumni fellow in 2013 and was named a successor trustee and senior trustee in 2018.



PAUL L. JOSKOW '72 PH.D.

Paul L. Joskow is the Elizabeth and James Killian Professor of Economics, Emeritus, at the Massachusetts Institute of Technology. After receiving a B.A. from Cornell University and his PH.D. from Yale, Mr. Joskow joined the faculty of MIT, where he taught for more than thirty-five years and served as head of the Department of Economics and as director of the MIT Center for Energy and Environmental Policy Research. From 2008 to 2017 he served as president of the Alfred P. Sloan Foundation, where he oversaw the foundation's nearly \$1.9 billion in assets and directed its diverse grant-giving programs. He returned to MIT in January 2018 after retiring from his role at the Sloan Foundation. Mr. Joskow is a fellow of the Econometric Society and of the American Academy of Arts and Sciences, and is a distinguished fellow of the American Economic Association and of the Industrial Organization Society.

He is an emeritus member of the Boston Symphony Orchestra's board of advisors, a director of the Whitehead Institute of Biomedical Research, and a member of the boards of Exelon Corporation and Putnam Mutual Funds. Mr. Joskow also serves on the Economics Advisory Council of the Environmental Defense Fund and the Advisory Board of the Institute for Policy Integrity at New York University School of Law. At Yale he served on the University Council from 1988 until 2008 and was its president from 1994 to 2006. He was awarded the Yale Medal in 2005. Mr. Joskow was named a successor trustee in 2008.



WILLIAM E. KENNARD '81 J.D.

William E. Kennard is cofounder and chairman of Velocitas Partners, LLC, an asset management firm. Before founding Velocitas Partners, Mr. Kennard was U.S. ambassador to the European Union. Appointed by President Obama in November 2009, he promoted transatlantic trade and investment and worked to eliminate regulatory barriers to commerce. Prior to his appointment as U.S. ambassador, he was managing director of the global private equity firm the Carlyle Group, where he led investments in the telecommunications and media sectors. Mr. Kennard also served as general counsel and later as chairman of the Federal Communications Commission. He graduated Phi Beta Kappa from Stanford University. After earning a law degree at Yale, he joined the firm of Verner, Liipfert, Bernhard, McPherson and Hand (now DLA Piper), where he was a partner and member of the board of directors. Mr. Kennard serves on the boards of AT&T, Inc., Ford Motor Company, MetLife, Inc., and Duke Energy Corporation. He also is a director and the treasurer of the International African American Museum. A former member of the University Council, he was named a successor trustee in 2014.



GINA M. RAIMONDO '98 J.D.

Gina M. Raimondo is the seventy-fifth governor of Rhode Island and the state's first female governor. Prior to her inauguration in January 2015, Ms. Raimondo served as the state's general treasurer and worked to redesign Rhode Island's public employee pension system.

As governor, she is focused on building the skills students and workers need to compete in the twenty-first century, fostering innovation, and attracting entrepreneurs to stimulate the economy and create jobs. Ms. Raimondo graduated magna cum laude from Harvard University and earned a doctorate in sociology from the University of Oxford, where she was a Rhodes Scholar. After graduating from Yale Law School, Ms. Raimondo clerked for U.S. District Judge Kimba Wood of the Southern District of New York. She then served as founding employee and senior vice president at Village Ventures, a venture capital firm based in Williamstown, Massachusetts, before co-founding her own venture capital firm in Rhode Island, Point Judith Capital. A former member of the University Council, she was elected an alumni fellow in 2014.



E. JOHN RICE, JR. '88 B.A.

E. John Rice, Jr. is the founder and CEO of Management Leadership for Tomorrow (MLT), a national nonprofit organization that equips underrepresented minorities with skills, coaching, and relationships required to become high-impact leaders in corporations, nonprofits, and entrepreneurial ventures. Serving more than 6,000 students and professionals nationwide, MLT is a leading source of minority talent at its blue-chip partner companies including Goldman Sachs, Google, Citi, and Target, as well as at the nation's top M.B.A. programs. Mr. Rice has been featured on CNN and on the cover of *Fortune*, and was named one of *Forbes's* top thirty social entrepreneurs in the world. Prior to founding MLT, Mr. Rice was an executive with the National Basketball Association, where he served as managing director of NBA Japan and as director of marketing for Latin America. Before joining the NBA, Mr. Rice spent four years with the Walt Disney Company in new business development and marketing. He is a director and compensation committee chair of Walker & Dunlop, a NYSE-traded real estate finance company; was appointed to President Obama's Advisory Commission on Educational Excellence for African Americans and to the President's Board of Advisors on Historically Black Colleges and Universities; and serves on several nonprofit boards, including the Woodrow Wilson National Fellowship Foundation and the venture philanthropy fund New Profit. Mr. Rice received his B.A. in Latin American studies, with

honors, from Yale, and his M.B.A. from Harvard Business School. A former member of the University Council, he was elected an alumni fellow in 2011 and appointed a successor trustee in 2017.



EVE HART RICE '73 B.A.

Eve Hart Rice is an author, artist, psychiatrist, and co-president and treasurer of the Rice Family Foundation. Dr. Rice, a member of the first four-year coeducational class of Yale College, spent twelve years as a freelance author and artist of children's books, writing and/or illustrating eighteen titles for HarperCollins, Macmillan, and other publishers after earning her B.A. She subsequently earned an M.D. from the Mount Sinai School of Medicine and completed a residency in psychiatry at Cornell University. She then served as a staff psychiatrist, an inpatient unit chief, outpatient pharmacologist, and clinical assistant professor of psychiatry at Weill Cornell Medical College. Dr. Rice's philanthropic work has focused on grant-making in the arts, education, health, and the environment. This has included efforts at Yale to help build an urban studies program, foster public service careers for women, support collections at the Yale University Art Gallery and libraries, and promote international research experiences for students. Dr. Rice served on the University Council from 1998 until 2014 and was its president from 2011 to 2014. She was awarded the Yale Medal in 2009 and helped found YaleWomen, a Yale Alumni Association shared interest group for all alumnae. She was elected an alumni fellow in 2015.



JOSHUA L. STEINER '87 B.A.

Joshua L. Steiner is a senior advisor at Bloomberg L.P., where he was previously head of industry verticals. During his tenure, he has overseen the company's venture capital fund, corporate development and strategy teams, and non-financial businesses, including Bloomberg Government, Bloomberg Law and Tax, and Bloomberg New Energy Finance. He also has led company-wide initiatives in data privacy, emerging markets growth, and market liberalization. Prior to joining Bloomberg, Mr. Steiner was co-founder and co-president

of Quadrangle Group LLC, a private equity and asset management firm focused on media and communications services. While at Quadrangle, he invested in and served on the boards of companies in the United States, Europe, and India, and shared oversight of Quadrangle's public equity, distressed debt, and asset management businesses. Before co-founding Quadrangle in March 2000, Mr. Steiner was a managing director at Lazard Frères & Co. LLC. After graduating from Yale and earning an M.St. from Oxford University, he served as chief of staff at the U.S. Department of the Treasury. He currently is on the boards of Castleton Commodities, a global trading and infrastructure company; Engineers Gate, a quantitative investment firm; and several technology startups. He also is a member of the Council on Foreign Relations. Mr. Steiner is a trustee of Phillips Academy (Andover) and the Agora Institute at Johns Hopkins University. He previously served as vice chairman of the board of the New York Public Library, of which he now is an honorary trustee. At Yale he has been a member of the University Council and of the Yale Development Council. He was appointed a successor trustee in 2018.



DAVID SZE '88 B.A.

David Sze is a partner at Greylock Partners, where he invests primarily in consumer technology companies. He has appeared frequently on the *Forbes* Midas List, and is recognized as a top technology investor.

Mr. Sze joined Greylock in 2000 and served as its senior managing partner from 2012 to 2017. Known for his expertise in partnering with entrepreneurs to deliver breakthrough technology to consumers, he invested in Facebook when it was still a closed network of 7 million college students, and served as a board observer from 2006 to 2012. He also was a member of the board of LinkedIn, helping transition the company from early growth through its IPO and subsequent acquisition by Microsoft in 2016. From 2009 to 2015, Mr. Sze was a director of Pandora Media. Prior to Greylock, he helped lead Excite, one of the first Internet search engines, and its successor Excite@Home. He also held positions in the games industry, at Electronic Arts and Crystal Dynamics, focused on product marketing and development. Mr. Sze currently serves as a director of several private startups and is a member of the board of

advisors for Northern Lights Venture Capital. In addition to his professional responsibilities, he is a trustee of The Rockefeller University. He serves as a member of the Stanford Graduate School of Business's Entrepreneurial Company of the Year (ENCORE) Award Committee and the Stanford Interdisciplinary Life Sciences Council. Mr. Sze holds a B.A. in economics and political science from Yale and an M.B.A. from Stanford University. At Yale, he served on the President's Advisory Committee on Digital Yale and was appointed a successor trustee in 2018.



ANNETTE THOMAS '93 PH.D.

Annette Thomas is CEO of the Science and Academic Research Division of Clarivate Analytics, a company that provides research insights and analytics to organizations worldwide. Previously, she served as chief scientific officer of Springer Nature. After receiving her undergraduate degree from Harvard in 1986, she earned a PH.D. at Yale in cell biology and neuroscience in 1993. Upon graduation, she joined the journal *Nature* as an associate editor for cell biology. She became launch editor of *Nature Cell Biology* in 1999 and created the *Nature Reviews* series, one of the most highly cited scientific review journals. Ms. Thomas was appointed managing director of Nature Publishing Group in 2000 and was later appointed chief executive officer of Nature Publishing Group's parent company, Macmillan Publishers Ltd., where her responsibilities included global education and consumer book publishing. In 2012 Ms. Thomas became chief executive officer of Macmillan Science and Education. She introduced new technology and business models and launched Digital Science, a technology start-up incubator. In 2015 she was named chief scientific officer of Springer Nature. She was recognized with the Kim Scott Walwyn Prize for exceptional women in publishing and is a recipient of the Wilbur Lucius Cross Medal, awarded by Yale's Graduate School of Arts and Sciences. Ms. Thomas has served as a member of the Board of Scientific Counselors for the National Center for Biotechnology Information and on the board of Creative Commons. She is currently a governor of the Stephen Perse Foundation and was elected an alumni fellow in 2016.



KATE WALSH '77 B.A., '79 M.P.H.

Kate Walsh is president and chief executive officer of Boston Medical Center (BMC), a private, not-for-profit academic medical center that disproportionately serves low-income patients and anchors the BMC Health System with an operating revenue of \$2.8 billion. In her role, Ms. Walsh leads the BMC and the Boston Medical Center HealthNet Plan, which provides health insurance and access to care to nearly 300,000 low-income individuals. In partnership with the dean of the Boston University School of Medicine, she oversees the school's faculty practice plan. After earning her undergraduate and graduate degrees from Yale, Ms. Walsh served in a variety of positions in New York City hospitals. She returned to her home city of Boston in 1988, first as an assistant general director in medical services at Massachusetts General Hospital (MGH). During a fourteen-year tenure at MGH she advanced twice, ultimately becoming senior vice president of medical services and of the MGH Cancer Center. Prior to her current role, Ms. Walsh served as executive vice president and chief operating officer of Brigham Health and as chief operating officer of Novartis Institutes for BioMedical Research. She is chair of the Council of Teaching Hospitals and Health Systems for the Association of American Medical Colleges, and the immediate past chair of the Massachusetts Hospital Association. She is also director of the Boston Public Health Commission, the Federal Reserve Bank of Boston, and Pine Street Inn, a Boston-based organization that supports and advocates for homeless individuals. Ms. Walsh has served on the University Council and was a non-trustee member of the Yale Corporation Committee on the School of Medicine prior to her election as an alumni fellow in 2017.



DOUGLAS A. WARNER III '68 B.A.

During his thirty-three-year career in banking and financial services, Douglas A. Warner rose to be chair of J.P. Morgan Chase & Co., where he was first employed shortly after graduating from Yale. In 1995 he was named the youngest chief executive officer in J.P. Morgan's history, and he was chair and CEO until J.P. Morgan merged with Chase Manhattan in 2000. Following the merger,

Mr. Warner served as chair of the board of the combined enterprise until his retirement in 2001. Since 1998 he has been chair of the board of Memorial Sloan Kettering Cancer Center. He is a former director of General Electric, Anheuser-Busch, and Motorola. Prior to being named a successor trustee in 2008, Mr. Warner was a non-trustee member of two Yale Corporation committees, serving on the Committee on Investments beginning in 2001 and on the School of Medicine Ad Hoc Committee from 2001 to 2007.



MICHAEL WARREN '90 B.A.

Michael Warren is the global managing director of Albright Stonebridge Group, a business strategy firm he co-founded in 2009, where he advises clients at the intersection of the public, private, and social sectors. For the past two decades, Mr. Warren has built a career as a leader in financial services, international business, and government policy. A longtime resident of Washington, D.C., he is also known for his engagement in local and national politics. Prior to establishing Albright Stonebridge Group, he worked at McKinsey & Company, focusing on technology and financial institution practices. He was executive director of the National Economic Council at the White House under President Clinton, and served in the Office of the Secretary of the U.S. Department of Labor. During the first term of Barack Obama's presidency, Mr. Warren became senior advisor in the White House Presidential Personnel Office, overseeing appointments for government economic agencies. He also was appointed by President Obama to the Overseas Private Investment Corporation (OPIC) board of directors, and currently is chair of the OPIC Audit Committee. Mr. Warren is a trustee of the District of Columbia Retirement Board, the district's public pension fund, whose investment committee he chairs. He is also a director of Commonfund, an asset management firm serving non-profit organizations, and of Walker & Dunlop, a premier commercial real estate finance company. At Yale, he serves on the School of Management Board of Advisors and on the President's Council on International Activities. Mr. Warren received a B.A. in history from Yale and a degree in philosophy, politics, and economics from Balliol College at Oxford University, where he was a Rhodes Scholar. A former member of the University Council, he was elected an alumni fellow in 2018.



LEI ZHANG '02 M.A., '02 M.B.A.

Lei Zhang is the founder and CEO of Hillhouse Capital Management, an investment platform that partners with visionary entrepreneurs to build businesses and position them for long-term

success. Since its founding in 2005, Hillhouse has worked with companies in the technology, healthcare, consumer, and business services sectors. In addition to leading Hillhouse, Mr. Zhang is deeply involved in educational endeavors. He earned his M.B.A. and M.A. in international relations from Yale and serves as co-chair of the Yale Asia Development Council. Mr. Zhang received his B.A. in economics from China's Renmin University, of which he is vice chairman of the board of trustees, and where he recently made gifts to help establish the Hillhouse Academy and the Artificial Intelligence Institute. He is a founding trustee and chairman of the Development Council of Westlake University, China's first graduate-level university dedicated to advancing research in the basic sciences, and was a founding donor of the Westlake University Endowment. Mr. Zhang was appointed a successor trustee in 2018.

Ned Lamont

Governor of the State of Connecticut, *ex officio*

Susan Bysiewicz

Lieutenant Governor of the State of Connecticut, *ex officio*

ALUMNI FELLOW NOMINATING
COMMITTEE 2018–2019

ANTHONY D. SABATELLI '81 M.S.,
'84 PH.D., *chair*
Southbury, Connecticut

PAUL D. BOSCO '84 M.S.
Concord, Massachusetts

GINA R. BOSWELL '89 M.P.P.M., *ex officio*
Vero Beach, Florida

PAUL R. BROHOLM '78 B.A.
Amsterdam, Netherlands

SERENA C. FLAHERTY '99 B.A., '05 C.N.,
'06 M.S.N.
Old Greenwich, Connecticut

KIMBERLY M. GOFF-CREWS '83 B.A., '86 J.D.,
ex officio
Guilford, Connecticut

JERRY W. HENRY '80 M.DIV.
Atlanta, Georgia

SHAHRIAR R. KARIM '81 B.A., '87 M.A.,
'07 M.PHIL.
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